(Convenience Translation into English from the Original Previously Issued in Portuguese)

Iguatemi S.A. and Subsidiaries

Interim Financial Information (ITR) for the Quarter Ended March 31, 2025 and Independent Auditor's Report

Deloitte Touche Tohmatsu Auditores Independentes Ltda.



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REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION (ITR)

To the Management and Shareholders of Iguatemi S.A. and Subsidiaries

Introduction

We have reviewed the accompanying individual and consolidated interim financial information of Iguatemi S.A. and subsidiaries ("Company"), included in the Interim Financial Information Form (ITR) for the quarter ended March 31, 2025, which comprises the balance sheet as at March 31, 2025 and the related statements of income, of comprehensive income, of changes in equity and of cash flows for the for the three-month period then ended, including the explanatory notes.

The Executive Board is responsible for the preparation of the individual and consolidated interim financial information in accordance with technical pronouncement CPC 21 (R1) and international standard IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board - IASB, as well as for the presentation of such information in accordance with the standards issued by the Brazilian Securities and Exchange Commission (CVM), applicable to the preparation of Interim Financial Information (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

Scope of review

We conducted our review in accordance with Brazilian and international standards on review of interim financial information (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the standards on auditing and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion on the individual and consolidated interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying individual and consolidated interim financial information included in the interim financial information referred to above was not prepared, in all material respects, in accordance with technical pronouncement CPC 21 (R1) and international standard IAS 34 applicable to the preparation of Interim Financial Information (ITR), and presented in accordance with the standards issued by the CVM.

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Other matters

Statements of value added

The interim financial information referred to above includes the individual and consolidated statements of value added (DVA) for the three-month period ended March 31, 2025, prepared under the responsibility of the Company's Executive Board and disclosed as supplemental information for purposes of the international standard IAS 34. These statements were subject to review procedures performed together with the review of the ITR to reach a conclusion on whether they were reconciled with the interim financial information and accounting records, as applicable, and whether their form and content are in accordance with the criteria set out in technical pronouncement CPC 09 - Statement of Value Added. Based on our review, nothing has come to our attention that causes us to believe that these statements of value added were not prepared, in all material respects, in accordance with the criteria defined in such technical pronouncement and consistently with the individual and consolidated interim financial information taken as a whole.

Convenience translation

The accompanying individual and consolidated interim financial information has been translated into English for the convenience of readers outside Brazil.

São Paulo, April 29, 2025

DELOITTE TOUCHE TOHMATSU

Ribas Comes Simões Auditores Independentes Ltda. **Engagement Partner**

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Company Information / Shareholding Structure

| Number of shares (Unit) | Current Quarter 03/31/2025 | |
|----------------------------|-------------------------------|--|
| Common shares | 770,992,429 | |
| Preferred shares | 435,368,756 | |
| Total | 1,206,361,185 | |
| Treasury shares | | |
| Common shares | 673,000 | |
| Preferred shares | 1,346,000 | |
| Total | 2,019,000 | |

Individual Financial Statements / Balance Sheet – Assets (In thousands of Brazilian reais – R\$)

| Account Code | Account Description | Current Quarter 03/31/2025 | Prior Year 12/31/2024 |
|-----------------|--|-------------------------------|--------------------------|
| 1 | Total Assets | 6,363,633 | 5,618,629 |
| 1.01 | Current Assets | 978,855 | 294,137 |
| 1.01.01 | Cash and Cash Equivalents | 1,067 | 4,132 |
| 1.01.02 | Short-term investments | 855,313 | 158,603 |
| 1.01.02.01 | Short-term investments measured at fair value through profit or loss | 855,313 | 158,603 |
| 1.01.02.01.01 | Trading securities | 855,313 | 158,603 |
| 1.01.03 | Trade receivables | 23,304 | 29,747 |
| 1.01.03.01 | Clients | 18,406 | 24,997 |
| 1.01.03.02 | Other trade receivables | 4,898 | 4,750 |
| 1.01.06 | Recoverable taxes | 10,811 | 10,548 |
| 1.01.06.01 | Recoverable current taxes | 10,811 | 10,548 |
| 1.01.07 | Prepaid expenses | 256 | 0 |
| 1.01.08 | Other current assets | 88,104 | 91,107 |
| 1.01.08.03 | Other | 88,104 | 91,107 |
| 1.01.08.03.01 | Dividends and interest on capital | 88,018 | 88,018 |
| 1.01.08.03.04 | Other current assets | 86 | 3,089 |
| 1.02 | Noncurrent assets | 5,384,778 | 5,324,492 |
| 1.02.01 | Long-term assets | 107,838 | 101,076 |
| 1.02.01.03 | Short-term investments at amortized cost | 0 | 70 |
| 1.02.01.04 | Trade receivables | 13,425 | 14,785 |
| 1.02.01.04.01 | Clients | 2,603 | 3,720 |
| 1.02.01.04.02 | Other receivables | 10,822 | 11,065 |
| 1.02.01.07 | Deferred taxes | 86,651 | 81,348 |
| 1.02.01.07.01 | Deferred income tax and social contribution | 86,651 | 81,348 |
| 1.02.01.09 | Due from related parties | 5,888 | 2,705 |
| 1.02.01.09.01 | Due from associates | 5,888 | 2,705 |
| 1.02.01.10 | Other noncurrent assets | 1,874 | 2,168 |
| 1.02.01.10.03 | Deposits and legal restrictions | 37 | 37 |
| 1.02.01.10.04 | Other noncurrent assets | 1,837 | 2,131 |
| 1.02.02 | Investments | 5,276,940 | 5,222,664 |
| 1.02.02.01 | Equity interests | 4,263,576 | 4,224,343 |
| 1.02.02.01.02 | Equity interests in subsidiaries | 4,262,279 | 4,223,046 |
| 1.02.02.01.04 | Other Investments | 1,297 | 1,297 |
| 1.02.02.02 | Investment properties | 1,013,364 | 998,321 |
| 1.02.04 | Intangible assets | 0 | 752 |
| 1.02.04.01 | Intangible assets | 0 | 752 |
| 1.02.04.01.02 | Other | 0 | 752 |

Individual Financial Statements / Balance Sheet – Liabilities (In thousands of Brazilian reais – R\$)

| Account Code | Account Description | Current Quarter 03/31/2025 | Prior Year 12/31/2024 |
|-----------------|--|-------------------------------|--------------------------|
| 2 | Total liabilities | 6,363,633 | 5,618,629 |
| 2.01 | Current liabilities | 833,697 | 179,605 |
| 2.01.01 | Payroll and related taxes | 778 | 4,772 |
| 2.01.01.02 | Payroll and related taxes | 778 | 4,772 |
| 2.01.02 | Suppliers | 1,562 | 843 |
| 2.01.02.01 | Domestic Suppliers | 1,562 | 843 |
| 2.01.03 | Taxes payable | 2,129 | 1,645 |
| 2.01.03.01 | Federal Taxes payable | 1,633 | 1,525 |
| 2.01.03.01.03 | Other federal taxes payable | 1,633 | 1,525 |
| 2.01.03.03 | Municipal taxes payable | 496 | 120 |
| 2.01.04 | Borrowings and financing | 67,282 | 44,127 |
| 2.01.04.01 | Borrowings and financing | 67,282 | 44,127 |
| 2.01.04.01.01 | In local currency | 67,282 | 44,127 |
| 2.01.05 | Other payables | 761,946 | 128,218 |
| 2.01.05.01 | Due to related parties | 688,762 | 0 |
| 2.01.05.01.02 | Due to subsidiaries | 688,762 | 0 |
| 2.01.05.02 | Other | 73,184 | 128,218 |
| 2.01.05.02.01 | Dividends and interest on capital payable | 45,976 | 95,910 |
| | Derivative Financial instruments | 22,276 | 25,229 |
| 2.01.05.02.06 | Deferred revenues | 3,268 | 3,316 |
| 2.01.05.02.09 | Other payables | 1,664 | 3,763 |
| 2.02 | Noncurrent liabilities | 1,120,694 | 1,129,220 |
| 2.02.01 | Borrowings and financing | 1,095,681 | 1,104,144 |
| 2.02.01.01 | Borrowings and financing | 1,095,681 | 1,104,144 |
| 2.02.01.01.01 | In local currency | 1,095,681 | 1,104,144 |
| 2.02.02 | Other payables | 53 | 56 |
| 2.02.04 | Provisions | 14,948 | 14,948 |
| 2.02.04.01 | Provisions for tax, social security, labor and civil risks | 14,948 | 14,948 |
| 2.02.04.01.02 | Provisions for social security and labor risks | 11,900 | 11,900 |
| | Other provisions for risks | 3,048 | 3,048 |
| 2.02.06 | Profits and revenues receivable | 10,012 | 10,072 |
| 2.02.06.02 | Revenues receivable | 10,012 | 10,072 |
| | Deferred revenues | 10,012 | 10,072 |
| 2.03 | Equity | 4,409,242 | 4,309,804 |
| 2.03.01 | Capital | 1,759,393 | 1,759,393 |
| 2.03.02 | Capital reserves | 1,343,423 | 1,351,419 |
| 2.03.02.05 | Treasury shares | -11,945 | -99,433 |
| 2.03.02.09 | Other capital reserves | 1,355,368 | 1,450,852 |
| 2.03.04 | Earnings reserves | 1,198,992 | 1,198,992 |
| 2.03.04.01 | Legal reserve | 136,427 | 136,427 |
| 2.03.04.05 | Earnings retention reserve | 1,062,565 | 1,062,565 |
| 2.03.05 | Retained earnings (accumulated losses) | 107,434 | 0 |

Individual Financial Statements / Statement of Income (In thousands of Brazilian reais – R\$))

| Account | Account | Accumulated – Current Year | Accumulated - Prior Year |
|------------|---|-------------------------------|--------------------------|
| | | 01/01/2025 to 03/31/2025 | 01/01/2024 to 03/31/2024 |
| 3.01 | Revenue from sales and/or services | 40,236 | 37,971 |
| 3.02 | Costs of sales and/or services | -4,748 | -5,474 |
| 3.03 | Gross profit | 35,488 | 32,497 |
| 3.04 | Operating income (expenses) | 96,591 | 70,650 |
| 3.04.02 | General and administrative expenses | -6,641 | -6,092 |
| 3.04.04 | Other operating income | 969 | 1,070 |
| 3.04.05 | Other operating expenses | -147 | -332 |
| 3.04.06 | Share of profit (loss) of subsidiaries | 102,410 | 76,004 |
| 3.05 | Profit (loss) before finance income (costs) and taxes | 132,079 | 103,147 |
| 3.06 | Finance income | -29,948 | -29,783 |
| 3.06.01 | Finance Revenue | 12,239 | 11,813 |
| 3.06.01.01 | Finance Revenue | 12,239 | 11,813 |
| 3.06.02 | Finance expenses | -42,187 | -41,596 |
| 3.06.02.01 | Finance expenses | -42,187 | -41,596 |
| 3.07 | Profit (loss) before income taxes | 102,131 | 73,364 |
| 3.08 | Income tax and social contribution | 5,303 | 7,699 |
| 3.08.01 | Current | 0 | -868 |
| 3.08.02 | Deferred | 5,303 | 8,567 |
| 3.09 | Profit (loss) from continuing operations | 107,434 | 81,063 |
| 3.11 | Profit (loss) for the period | 107,434 | 81,063 |
| 3.99 | Earnings per share - (Brazilian reais - R\$/share) | | |
| 3.99.01 | Basic earnings per share | | |
| 3.99.01.01 | Common shares | 0.09 | 0.06 |
| 3.99.02 | Diluted earnings per share | | |
| 3.99.02.01 | Common shares | 0.09 | 0.06 |

Individual Financial Statements / Statement of Comprehensive Income (In thousands of Brazilian reais – R\$)

| Account Code | Account Description | Accumulated - Current Year 01/01/2025 to 03/31/2025 | Accumulated - Prior Year 01/01/2024 to 03/31/2024 |
|-----------------|-------------------------------------|--|--|
| 4.01 | Net income for the period | 107,434 | 81,063 |
| 4.03 | Comprehensive income for the period | 107,434 | 81,063 |

Individual Financial Statements / Statement of Cash Flows (Indirect Method) (In thousands of Brazilian reais – R\$)

| Account Code | Account Description | Accumulated – Current Year 01/01/2025 to 03/31/2025 | Accumulated – Prior Year 01/01/2024 to 03/31/2024 |
|-----------------|--|---|---|
| 6.01 | Net cash from operating activities | 700,622 | 30,233 |
| 6.01.01 | Cash provided by operating activities | 28,460 | 32,740 |
| 6.01.01.01 | Profit for the period | 107,434 | 81,063 |
| 6.01.01.04 | Equity | -102,410 | -76,004 |
| 6.01.01.05 | Inflation adjustments, net | 23,918 | 30,855 |
| 6.01.01.09 | Depreciation and amortization | 2,853 | 4,263 |
| 6.01.01.10 | Deferred Income tax and Social Contribution | -5,303 | -8,567 |
| 6.01.01.11 | Amortization of borrowing costs | 800 | 800 |
| 6.01.01.13 | Allowance for doubtful debts | 80 | 330 |
| 6.01.01.14 | Straight lining for debts | 195 | 0 |
| 6.01.01.15 | Gain or Loss on Disposal of Property for Investment | 893 | 0 |
| 6.01.02 | Variation in assets and liabilities | 690,879 | 17,263 |
| 6.01.02.02 | Suppliers | 719 | -1,555 |
| 6.01.02.03 | Payroll, related taxes and benefits | -3,994 | 49 |
| 6.01.02.04 | Other assets | 3,297 | 100 |
| 6.01.02.07 | Recoverable taxes and tax credits | -263 | -700 |
| 6.01.02.08 | Prepaid expenses | -256 | -277 |
| 6.01.02.09 | Taxes and contributions payable | 484 | 1,225 |
| 6.01.02.10 | Due from related parties | -3,183 | -1,391 |
| 6.01.02.11 | Rents receivable | 7,420 | 10,595 |
| 6.01.02.12 | Related parties payables | 688,762 | 0 |
| 6.01.02.13 | Payables | -2,107 | 4,880 |
| 6.01.02.15 | Dividends | 0 | 4,337 |
| 6.01.03 | Other | -18,717 | -19,770 |
| 6.01.03.03 | Payment of income tax and social contribution | 0 | -2,286 |
| 6.01.03.04 | Interest payment | -18,717 | -17,484 |
| 6.02 | Net cash from investing activities | -638,720 | 38,418 |
| 6.02.03 | Short-term investments - held-for-trading securities | -687,811 | 48,958 |
| 6.02.06 | Dividends received from subsidiaries | 54,500 | 0 |
| 6.02.07 | Acquisitions of noncurrent assets | -18,037 | -10,338 |
| 6.02.09 | Advance for future capital increase | 12,628 | -202 |
| 6.03 | Net cash from financing activities | -64,967 | -77,390 |
| 6.03.01 | Amortization of loans, funding and debentures | -3,088 | 0 |
| 6.03.02 | Dividends paid | -49,934 | -49,934 |
| 6.03.06 | Treasury shares | -11,945 | -27,456 |
| 6.05 | Increase (decrease) in cash and cash equivalents | -3,065 | -8,739 |
| 6.05.01 | Opening balance of cash and cash equivalents | 4,132 | 9,884 |
| 6.05.02 | Closing balance of cash and cash equivalents | 1,067 | 1,145 |

Individual Financial Statements / Statement of Changes in Equity - 01/01/2024 to 03/31/2024 (In thousands of

Brazilian reais - R\$)

| Account Code | Account Description | Paid-in capital | Capital reserves, granted stock options and treasury shares | Retained Earnings | Accumulated losses | Other comprehensive income | Equity |
|-----------------|--|-----------------|---|-------------------|--------------------|----------------------------|-----------|
| 5.01 | Opening balances | 1,759,393 | 1,351,419 | 1,198,992 | 0 | 0 | 4,309,804 |
| 5.02 | Prior-year adjustments | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.03 | Adjusted opening balances | 1,759,393 | 1,351,419 | 1,198,992 | 0 | 0 | 4,309,804 |
| 5.04 | Capital transactions with shareholders | 0 | -11,945 | 0 | 0 | 0 | -11,945 |
| 5.04.04 | Treasury shares acquired | 0 | -11,945 | 0 | 0 | 0 | -11,945 |
| 5.05 | Total comprehensive income | 0 | 0 | 0 | 107,434 | 0 | 107,434 |
| 5.05.01 | Net profit for the period | 0 | 0 | 0 | 107,434 | 0 | 107,434 |
| 5.06 | Internal changes in equity | 0 | 3,949 | 0 | 0 | 0 | 3,949 |
| 5.06.04 | Stock option plan of subsidiaries | 0 | 3,949 | 0 | 0 | 0 | 3,949 |
| 5.07 | Closing balances | 1,759,393 | 1,343,423 | 1,198,992 | 107,434 | 0 | 4,409,242 |

Individual Financial Statements / Statement of Changes in Equity - 01/01/2023 to 03/31/2023 (In thousands of

Brazilian reais - R\$)

| Account Code | Account Description | Paid-in capital | Capital reserves, granted stock options and treasury shares | Retained earnings | Accumulated losses | Other comprehensive income | Equity |
|-----------------|--|-----------------|---|-------------------|--------------------|----------------------------|-----------|
| 5.01 | Opening balances | 1,759,393 | 1,396,133 | 1,021,797 | 0 | 0 | 4,177,323 |
| 5.02 | Prior-year adjustments | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.03 | Adjusted opening balances | 1,759,393 | 1,396,133 | 1,021,797 | 0 | 0 | 4,177,323 |
| 5.04 | Capital transactions with shareholders | 0 | -27,456 | 0 | 0 | 0 | -27,456 |
| 5.04.04 | Acquired treasury shares | 0 | -27,456 | 0 | 0 | 0 | -27,456 |
| 5.05 | Total comprehensive income | 0 | 0 | 0 | 81,063 | 0 | 81,063 |
| 5.05.01 | Net profit for the period | 0 | 0 | 0 | 81,063 | 0 | 81,063 |
| 5.06 | Internal changes in equity | 0 | 3,552 | 0 | 0 | 0 | 3,552 |
| 5.06.04 | Stock option plan of subsidiaries | 0 | 3,552 | 0 | 0 | 0 | 3,552 |
| 5.07 | Closing balances | 1,759,393 | 1,372,229 | 1,021,797 | 81,063 | 0 | 4,234,482 |

Individual Financial Statements / Statement of Value Added (In thousands of Brazilian reais – R\$)

| Account Code | Account Description | Accumulated – Current Year 01/01/2025 to 03/31/2025 | Accumulated – Prior Year 01/01/2024 to 03/31/2024 |
|-----------------|--|---|---|
| 7.01 | Revenue | 44,461 | 41,871 |
| 7.01.01 | Sales of goods, products and services | 43,978 | 42,174 |
| 7.01.02 | Other revenue | 563 | 27 |
| 7.01.04 | Allowance for/reversal of doubtful debts | -80 | -330 |
| 7.02 | Inputs acquired from third parties | -9,109 | -5,100 |
| 7.02.01 | Costs of sales and services | -2,253 | -1,847 |
| 7.02.02 | Materials, electric power, outside services and other supplies | -6,856 | -3,253 |
| 7.03 | Gross value added | 35,352 | 36,771 |
| 7.04 | Withholdings | -3,605 | -4,263 |
| 7.04.01 | Depreciation, amortization and depletion | -3,605 | -4,263 |
| 7.05 | Net value added generated | 31,747 | 32,508 |
| 7.06 | Transferred incoming value added | 114,649 | 87,817 |
| 7.06.01 | Equity result | 102,410 | 76,004 |
| 7.06.02 | Finance Revenue | 12,239 | 11,813 |
| 7.07 | Total Value Added distributable | 146,396 | 120,325 |
| 7.08 | Value Added distributed | 146,396 | 120,325 |
| 7.08.01 | Personnel | -1,392 | 2,014 |
| 7.08.01.01 | Salaries and wages | 2,548 | 2,542 |
| 7.08.01.02 | Benefits | -3,997 | -585 |
| 7.08.01.03 | Severance pay fund (FGTS) | 57 | 57 |
| 7.08.02 | Taxes, fees and contributions | -1,350 | -4,702 |
| 7.08.02.01 | Federal | -1,518 | -4,856 |
| 7.08.02.03 | Municipal | 168 | 154 |
| 7.08.03 | Lenders and lessors | 41,704 | 41,950 |
| 7.08.03.01 | Interest | 42,187 | 41,596 |
| 7.08.03.03 | Other | -483 | 354 |
| 7.08.04 | Shareholders | 107,434 | 81,063 |
| 7.08.04.03 | Accumulated losses | 107,434 | 81,063 |

Consolidated Financial Statements / Balance Sheet – Assets (In thousands of Brazilian reais - R\$)

| Account Code | Account Description | Current Quarter 03/31/2025 | Prior Year 12/31/2024 |
|-----------------|--|-------------------------------|--------------------------|
| 1 | Total assets | 8,951,480 | 8,503,874 |
| 1.01 | Current assets | 2,688,321 | 2,256,473 |
| 1.01.01 | Cash and cash equivalents | 14,593 | 49,040 |
| 1.01.02 | Short-term investments | 2,270,020 | 1,759,419 |
| 1.01.02.01 | Short-term investments measured at fair value through profit or loss | 2,256,691 | 1,759,419 |
| 1.01.02.01.01 | Trading securities | 2,256,691 | 1,759,419 |
| 1.01.02.03 | Short-term investments measured at amortized cost | 13,329 | 0 |
| 1.01.02.03.01 | Held-to-maturity securities | 13,329 | 0 |
| 1.01.03 | Trade receivables | 312,279 | 364,688 |
| 1.01.03.01 | Clients | 166,439 | 218,240 |
| 1.01.03.02 | Other trade receivables | 145,840 | 146,448 |
| 1.01.04 | Inventories | 34,604 | 30,169 |
| 1.01.06 | Recoverable taxes | 31,518 | 37,749 |
| 1.01.06.01 | Recoverable current taxes | 31,518 | 37,749 |
| 1.01.07 | Prepaid expenses | 18,628 | 6,033 |
| 1.01.08 | Other current assets | 6,679 | 9,375 |
| 1.01.08.03 | Other | 6,679 | 9,375 |
| 1.01.08.03.01 | Other assets | 5,858 | 8,815 |
| 1.01.08.03.03 | Loans receivable | 821 | 560 |
| 1.02 | Noncurrent assets | 6,263,159 | 6,247,401 |
| 1.02.01 | Long-term assets | 377,493 | 378,686 |
| 1.02.01.03 | Short-term investments at amortized cost | 0 | 12,896 |
| 1.02.01.04 | Trade receivables | 250,436 | 252,542 |
| 1.02.01.04.01 | Clients | 11,626 | 16,556 |
| | Other receivables | 238,810 | 235,986 |
| 1.02.01.07 | Deferred taxes | 18,482 | 17,223 |
| | Deferred income tax and social contribution | 18,482 | 17,223 |
| 1.02.01.09 | Due from related parties | 21,840 | 14,703 |
| | Due from other related parties | 21,840 | 14,703 |
| 1.02.01.10 | Other noncurrent assets | 86,735 | 81,322 |
| | Deposits and legal restrictions | 84,537 | 78,787 |
| 1.02.01.10.06 | • | 1,848 | 2,142 |
| | Loans receivable | 350 | 393 |
| 1.02.02 | Investments | 5,733,066 | 5,714,817 |
| 1.02.02.01 | Equity interests | 189,779 | 193,895 |
| | Equity interests in associates | 167,265 | 171,381 |
| | Other investments | 22,514 | 22,514 |
| 1.02.02.01.03 | | 5,543,287 | |
| | Investment properties Investment properties | 5,543,287 5,543,287 | 5,520,922 5,520,922 |
| | | | |
| 1.02.03 | Property and equipment in use | 42,416 | 40,017 |
| 1.02.03.01 | Property and equipment in use | 42,416 | 40,017 |
| 1.02.04 | Intangible assets | 110,184 | 113,881 |
| 1.02.04.01 | Intangible assets | 110,184 | 113,881 |
| 1.02.04.01.02 | Data processing system | 22,015 | 24,960 |

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Consolidated Financial Statements / Balance Sheet - Assets

(In thousands of Brazilian reais – R\$)

| Account Account Description Code | Current Quarter 03/31/2025 | Prior Year 31/12/2024 |
|--|-------------------------------|--------------------------|
| 1.02.04.01.03 Goodwill on acquisition of investments | 88,169 | 88,169 |
| 1.02.04.01.04 Other | 0 | 752 |

Consolidated Financial Statements / Balance Sheet - Liabilities

(In thousands of Brazilian reais – R\$)

| Account Code | Account Description | Current Quarter 03/31/2025 | Prior Year 12/31/2024 | |
|-----------------|--|-------------------------------|--------------------------|--|
| 2 | Total liabilities | 8,951,480 | 8,503,874 | |
| 2.01 | Current liabilities | 548,711 | 816,291 | |
| 2.01.01 | Payroll and related taxes | 26,274 | 50,427 | |
| 2.01.01.02 | Payroll and related taxes | 26,274 | 50,427 | |
| 2.01.02 | Suppliers | 31,147 | 15,195 | |
| 2.01.02.01 | Domestic suppliers | 31,147 | 15,195 | |
| 2.01.03 | Taxes payable | 36,605 | 28,067 | |
| 2.01.03.01 | Federal taxes payable | 9,178 | 10,773 | |
| 2.01.03.01.03 | Other federal taxes payable | 9,178 | 10,773 | |
| 2.01.03.02 | State taxes payable | 839 | 2,410 | |
| 2.01.03.03 | Municipal taxes payable | 26,588 | 14,884 | |
| 2.01.04 | Borrowings and financing | 282,244 | 262,026 | |
| 2.01.04.01 | Borrowings and financing | 173,720 | 137,462 | |
| 2.01.04.01.01 | In local currency | 173,720 | 137,462 | |
| 2.01.04.02 | Debentures | 108,524 | 124,564 | |
| 2.01.04.02.01 | Charges on debentures | -1,437 | -1,437 | |
| 2.01.04.02.02 | Debentures | 109,961 | 126,001 | |
| 2.01.05 | Other payables | 172,441 | 460,576 | |
| 2.01.05.01 | Due to related parties | 3,112 | 3,112 | |
| 2.01.05.01.04 | Due to other related parties | 3,112 | 3,112 | |
| 2.01.05.02 | Other | 169,329 | 457,464 | |
| 2.01.05.02.01 | Dividends and interest on capital payable | 45,976 | 95,910 | |
| 2.01.05.02.04 | Deferred revenues | 22,123 | 22,680 | |
| 2.01.05.02.05 | Derivative financial instruments | 22,276 | 25,229 | |
| 2.01.05.02.09 | Other payables | 78,954 | 313,645 | |
| 2.02 | Noncurrent liabilities | 3,993,310 | 3,377,563 | |
| 2.02.01 | Borrowings and financing | 3,842,787 | 3,174,173 | |
| 2.02.01.01 | Borrowings and financing | 2,910,832 | 2,242,577 | |
| 2.02.01.01.01 | In local currency | 2,910,832 | 2,242,577 | |
| 2.02.01.03 | Lease Financing | 931,955 | 931,596 | |
| 2.02.02 | Other payables | 78,343 | 129,126 | |
| 2.02.02.01 | Liabilities with third-parties | 2,144 | 2,985 | |
| 2.02.02.01.01 | Due from associated | 2,144 | 2,985 | |
| 2.02.02.02 | Other | 76,199 | 126,141 | |
| 2.02.02.02.13 | Other payables | 76,199 | 126,141 | |
| 2.02.03 | Deferred taxes | 7,374 | 8,159 | |
| 2.02.03.01 | Deferred income tax and social contribution | 7,374 | 8,159 | |
| 2.02.03.01.02 | Non-deferred taxes | 7,374 | 8,159 | |
| 2.02.04 | Provisions | 16,839 | 16,823 | |
| 2.02.04.01 | Provisions for tax, social security, labor and civil risks | 12,416 | 12,416 | |
| | Provisions for social security and labor risks | 12,416 | 12,416 | |
| 2.02.04.02 | Other provisions | 4,423 | 4,407 | |
| 2.02.06 | Profit and Revenue receivable | 47,967 | 49,282 | |
| 2.02.06.02 | Revenue receivable | 47,967 | 49,282 | |
| 2.03 | Consolidated net equity | 4,409,459 | 4,310,020 | |

PÁGINA: 12 de 55

Consolidated Financial Statements / Balance Sheet - Liabilities

(In thousands of Brazilian reais – R\$)

| Account Code | Account Description | Current Quarter 03/31/2025 | Prior Year 12/31/2024 |
|-----------------|----------------------------|-------------------------------|--------------------------|
| 2.03.01 | Realized share capital | 1,759,393 | 1,759,393 |
| 2.03.02 | Capital reserves | 1,343,423 | 1,351,419 |
| 2.03.02.05 | Treasury shares | -11,945 | -99,433 |
| 2.03.02.09 | Other Capital reserves | 1,355,368 | 1,450,852 |
| 2.03.04 | Earnings reserves | 1,198,992 | 1,198,992 |
| 2.03.04.01 | Legal reserve | 136,427 | 136,427 |
| 2.03.04.05 | Earnings retention reserve | 1,062,565 | 1,062,565 |
| 2.03.05 | Accumulated losses | 107,434 | 0 |
| 2.03.09 | Non-controlling interests | 217 | 216 |

PÁGINA: 13 de 55

Consolidated Financial Statements / Statement of Income (In thousands of Brazilian reais - R\$)

| Account code | Account description | Accumulated – Current Year | Accumulated - Prior Year |
|--------------|---|-------------------------------|--------------------------|
| | | 01/01/2025 to 03/31/2025 | 01/01/2024 to 03/31/2024 |
| 3.01 | Revenue from sales and/or services | 312,118 | 280,002 |
| 3.02 | Costs of sales and/or services | -74,443 | -91,997 |
| 3.03 | Gross profit | 237,675 | 188,005 |
| 3.04 | Operating income (expenses) | -33,060 | -38,514 |
| 3.04.02 | General and administrative expenses | -47,266 | -38,082 |
| 3.04.04 | Other operating income | 15,620 | 8,381 |
| 3.04.05 | Other operating expenses | -939 | -623 |
| 3.04.06 | Equity income | -475 | -8,190 |
| 3.05 | Profit (loss) before finance income (costs) and taxes | 204,615 | 149,491 |
| 3.06 | Finance income | -75,447 | -55,991 |
| 3.06.01 | Finance income | 62,643 | 55,391 |
| 3.06.01.01 | Finance income | 62,643 | 55,391 |
| 3.06.02 | Finance costs | -138,090 | -111,382 |
| 3.06.02.01 | Finance costs | -138,090 | -111,382 |
| 3.07 | Profit before taxes on income | 129,168 | 93,500 |
| 3.08 | Income tax and Social Contribution on income | -21,707 | -12,412 |
| 3.08.01 | Current | -25,592 | -21,693 |
| 3.08.02 | Deferred | 3,885 | 9,281 |
| 3.09 | Profit (loss) from continuing operations | 107,461 | 81,088 |
| 3.11 | Consolidated profit (loss) for the period | 107,461 | 81,088 |
| 3.11.01 | Attributable to Parent's shareholders | 107,434 | 81,063 |
| 3.11.02 | Attributable to noncontrolling shareholders | 27 | 25 |
| 3.99 | Earnings per share - (Brazilian reais - R\$/share) | | |
| 3.99.01 | Basic earnings per share | | |
| 3.99.01.01 | Common shares | 0.09 | 0.06 |
| 3.99.02 | Diluted earnings per share | | |
| 3.99.02.01 | Common shares | 0.09 | 0.06 |

Consolidated Financial Statements / Statement of Comprehensive Income

(In thousands of Brazilian reais – R\$)

| Account Code | Account description | Accumulated – current year | Accumulated – prior year |
|-----------------|--|----------------------------|--------------------------|
| | | 01/01/2025 to 03/31/2025 | 01/01/2024 to 03/31/2024 |
| 4.01 | Consolidated profit for the period | 107,461 | 81,088 |
| 4.03 | Consolidated comprehensive income for the period | 107,461 | 81,088 |
| 4.03.01 | Attributable to the Company's owners | 107,434 | 81,063 |
| 4.03.02 | Attributable to non-controlling interests | 27 | 25 |

Consolidated Financial Statements / Statement of Cash Flows (Indirect Method)

(In thousands of Brazilian reais – R\$)

| Account Code | Account Description | Accumulated – Current Year 01/01/2025 to 03/31/2025 | Accumulated – Prior Year 01/01/2024 to 03/31/2024 |
|-----------------|---|---|---|
| 6.01 | Net cash from operating activities | -139,634 | 132,135 |
| 6.01.01 | Cash provided by operating activities | 213,079 | 216,613 |
| 6.01.01.01 | Profit for the period | 107,461 | 81,088 |
| 6.01.01.02 | Gain or Loss on Disposal of Property for Investment | 141 | 0 |
| 6.01.01.03 | Depreciation and amortization | 24,620 | 45,306 |
| 6.01.01.04 | Losses on trade receivables | 2,204 | 2,960 |
| 6.01.01.05 | Provisions for (reversals of) lawsuits | 0 | -65 |
| 6.01.01.07 | Equity | 475 | 8,190 |
| 6.01.01.11 | Straight-lining of discounts for the period | 13,576 | 19,928 |
| 6.01.01.13 | Inflation adjustments, net | 56,023 | 59,918 |
| 6.01.01.14 | Deferred income tax and social contribution | -3,885 | -9,281 |
| 6.01.01.15 | Provision for share-based payment | 3,949 | 3,552 |
| 6.01.01.16 | Provision for bonus program | 7,190 | 5,125 |
| 6.01.01.17 | Amortization of borrowing costs | 2,754 | 1,776 |
| 6.01.01.18 | Allowance for inventory impairment | -1,445 | -1,884 |
| 6.01.01.20 | Provision for tax, labor and civil risks | 16 | 0 |
| 6.01.02 | Variation in assets and liabilities | -248,719 | 33,708 |
| 6.01.02.01 | Rents receivable | 40,905 | 56,104 |
| 6.01.02.02 | Inventories | -2,990 | -412 |
| 6.01.02.03 | Taxes and contributions payable | 36,683 | 21,077 |
| 6.01.02.04 | Suppliers | 15,952 | -1,382 |
| 6.01.02.05 | Payroll, related taxes and benefits | -31,343 | -20,951 |
| 6.01.02.06 | Other assets and liabilities | -2,499 | -6,442 |
| 6.01.02.08 | Prepaid expenses | -12,595 | -13,252 |
| 6.01.02.10 | Loans receivable | -218 | 81 |
| 6.01.02.11 | Due from related parties | -7,137 | 68 |
| 6.01.02.13 | Due to related parties | -841 | -808 |
| 6.01.02.14 | Payables | -284,636 | -375 |
| 6.01.03 | Other | -103,994 | -118,186 |
| 6.01.03.01 | Interest payment | -20,073 | -98,585 |
| 6.01.03.02 | Payment of income tax and social contribution | -83,921 | -19,601 |
| 6.02 | Net cash from investing activities | -489,942 | -64,420 |
| 6.02.01 | Acquisitions of property and equipment and intangible assets | -42,554 | -78,822 |
| 6.02.02 | Dividends received from subsidiaries | 367 | 202 |
| 6.02.03 | Short-term investments – Held-for-trading securities | -447,729 | 14,223 |
| 6.02.06 | Other | -26 | -23 |
| 6.03 | Net cash from financing activities | 595,129 | -102,713 |
| 6.03.01 | Amortization of loans, financing and debentures | -42,992 | -25,323 |
| 6.03.06 | Treasury shares | -11,945 | -27,456 |
| 6.03.07 | • | -11,949 | |
| 6.03.08 | Payment of dividends and interest on capital | | -49,934 |
| | Dividends paid | -49,934 700,000 | 0 |
| 6.03.09 | Borrowing loans | 700,000 | 24.009 |
| 6.05 6.05.01 | Increase (decrease) in cash and cash equivalents Opening balance of cash and cash equivalents | -34,447 49,040 | -34,998 59,473 |
| 6.05.01 | Opening balance of cash and cash equivalents | 49,040 | 59,473 |

PÁGINA: 16 de 55

Consolidated Financial Statements / Statement of Cash Flows (Indirect Method)

(In thousands of Brazilian reais – R\$)

| Account Code | Account description | Accumulated – current year 01/01/2025 to 03/31/2025 | Accumulated - prior year 01/01/2024 to |
|-----------------|--|---|--|
| | | | 03/31/2024 |
| 6.05.02 | Closing balance of cash and cash equivalents | 14,593 | 24,475 |

PÁGINA: 17 de 55

Consolidated Financial Statements / Statement of Changes in Equity - 01/01/2025 to 03/31/2025

(In thousands of Brazilian reais – R\$)

| Account Code | Account Description | Paid-in capital | Capital reserves, granted stock options and treasury shares | Retained earnings | Accumulated losses | Other comprehensive income | Equity | Noncontrolling interests | Consolidated equity |
|-----------------|--|-----------------|---|-------------------|--------------------|----------------------------|-----------|--------------------------|---------------------|
| 5.01 | Opening balances | 1,759,393 | 1,351,419 | 1,198,992 | 0 | 0 | 4,309,804 | 216 | 4,310,020 |
| 5.02 | Prior-year adjustments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.03 | Adjusted opening balances | 1,759,393 | 1,351,419 | 1,198,992 | 0 | 0 | 4,309,804 | 216 | 4,310,020 |
| 5.04 | Capital transactions with shareholders | 0 | -11,945 | 0 | 0 | 0 | -11,945 | -26 | -11,971 |
| 5.04.04 | Treasury shares acquired | 0 | -11,945 | 0 | 0 | 0 | -11,945 | 0 | -11,945 |
| 5.04.08 | Other | 0 | 0 | 0 | 0 | 0 | 0 | -26 | -26 |
| 5.05 | Total comprehensive income | 0 | 0 | 0 | 107,434 | 0 | 107,434 | 27 | 107,461 |
| 5.05.01 | Net profit for the period | 0 | 0 | 0 | 107,434 | 0 | 107,434 | 27 | 107,461 |
| 5.06 | Internal changes in equity | 0 | 3,949 | 0 | 0 | 0 | 3,949 | 0 | 3,949 |
| 5.06.04 | Stock option plan of subsidiaries | 0 | 3,949 | 0 | 0 | 0 | 3,949 | 0 | 3,949 |
| 5.07 | Closing balances | 1,759,393 | 1,343,423 | 1,198,992 | 107,434 | 0 | 4,409,242 | 217 | 4,409,459 |

Consolidated Financial Statements / Statement of Changes in Equity - 01/01/2024 to 03/31/2024 (In

thousands of Brazilian reais – R\$)

| Account Code | Account Description | Paid-in capital | Capital reserves, granted stock options and treasury shares | Retained earnings | Accumulated losses | Other comprehensive income | Equity | Noncontrolling interests | Consolidated equity |
|-----------------|--|-----------------|---|-------------------|--------------------|----------------------------|-----------|--------------------------|---------------------|
| 5.01 | Opening balances | 1,759,393 | 1,396,133 | 1,021,797 | 0 | 0 | 4,177,323 | 195 | 4,177,518 |
| 5.02 | Prior-year adjustments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5.03 | Adjusted opening balances | 1,759,393 | 1,396,133 | 1,021,797 | 0 | 0 | 4,177,323 | 195 | 4,177,518 |
| 5.04 | Capital transactions with shareholders | 0 | -27,456 | 0 | 0 | 0 | -27,456 | -23 | -27,479 |
| 5.04.04 | Treasury shares acquired | 0 | -27,456 | 0 | 0 | 0 | -27,456 | 0 | -27,456 |
| 5.04.08 | Other | 0 | 0 | 0 | 0 | 0 | 0 | -23 | -23 |
| 5.05 | Total comprehensive income | 0 | 0 | 0 | 81,063 | 0 | 81,063 | 25 | 81,088 |
| 5.05.01 | Net Profit for the period | 0 | 0 | 0 | 81,063 | 0 | 81,063 | 25 | 81,088 |
| 5.06 | Internal changes in equity | 0 | 3,552 | 0 | 0 | 0 | 3,552 | 0 | 3,552 |
| 5.06.04 | Stock option plan of subsidiaries | 0 | 3,552 | 0 | 0 | 0 | 3,552 | 0 | 3,552 |
| 5.07 | Closing balances | 1,759,393 | 1,372,229 | 1,021,797 | 81,063 | 0 | 4,234,482 | 197 | 4,234,679 |

Notas Explicativas

Consolidated Financial Statements / Statement of Value Added (In thousands of Brazilian reais - R\$)

| Account code | Account description | Accumulated - Current Year | Accumulated Prior Year | |
|--------------|--|----------------------------|--------------------------|--|
| 0000 | | 01/01/2025 to 03/31/2025 | 01/01/2024 to 03/31/2024 | |
| 7.01 | Revenue | 357,165 | 311,674 | |
| 7.01.01 | Sales of goods, products and services | 367,841 | 338,253 | |
| 7.01.02 | Other revenue | -8,472 | -23,619 | |
| 7.01.02.02 | Other operating income (expenses), net | -8,472 | -23,619 | |
| 7.01.04 | Allowance for/reversal of doubtful debts | -2,204 | -2,960 | |
| 7.02 | Inputs acquired from third parties | -58,233 | -49,665 | |
| 7.02.01 | Costs of sales and services | -38,212 | -35,903 | |
| 7.02.02 | Materials, electric power, outside services and other supplies | -20,021 | -13,762 | |
| 7.03 | Gross value added | 298,932 | 262,009 | |
| 7.04 | Withholdings | -24,620 | -45,306 | |
| 7.04.01 | Depreciation, amortization and depletion | -24,620 | -45,306 | |
| 7.05 | Net wealth created | 274,312 | 216,703 | |
| 7.06 | Wealth received in transfer | 62,168 | 47,201 | |
| 7.06.01 | Equity income | -475 | -8,190 | |
| 7.06.02 | Finance expenses | 62,643 | 55,391 | |
| 7.07 | Added Value distributable | 336,480 | 263,904 | |
| 7.08 | Added Value distributed | 336,480 | 263,904 | |
| 7.08.01 | Personnel | 36,891 | 32,081 | |
| 7.08.01.01 | Salaries and wages | 25,340 | 20,430 | |
| 7.08.01.02 | Benefits | 7,914 | 9,057 | |
| 7.08.01.03 | Severance pay fund (FGTS) | 3,637 | 2,594 | |
| 7.08.02 | Taxes, fees and contributions | 56,912 | 41,263 | |
| 7.08.02.01 | Federal | 46,115 | 32,637 | |
| 7.08.02.02 | State | 5,949 | 4,298 | |
| 7.08.02.03 | Municipal | 4,848 | 4,328 | |
| 7.08.03 | Lenders and lessors | 135,216 | 109,472 | |
| 7.08.03.01 | Interest | 141,768 | 111,382 | |
| 7.08.03.02 | Rents | 514 | 99 | |
| 7.08.03.03 | Other | -7,066 | -2,009 | |
| 7.08.04 | Shareholder compensation | 107,461 | 81,088 | |
| 7.08.04.03 | Accumulated losses | 107,434 | 81,063 | |
| 7.08.04.04 | Noncontrolling interests in retained earnings | 27 | 25 | |

OPERATING PERFORMANCE

EXCELENT PERFORMANCE OF THE OPERATING INDICATORS IN THE YEAR-END.

| Operating Indicators | 1Q25 | 1Q25 | Var. % |
|------------------------------|-----------|-----------|-----------|
| Total GLA (sqm) | 751,052 | 726,242 | 3.4% |
| Owned GLA (sqm) | 479,246 | 491,270 | -2.4% |
| Average Owned GLA (sqm) | 479,246 | 489,934 | -2.2% |
| Total GLA, malls (sqm) | 697,542 | 672,732 | 3.7% |
| Owned GLA, malls (sqm) | 438,596 | 450,621 | -2.7% |
| Total number of malls (1) | 16 | 16 | 0.0% |
| Total sales (R\$ '000) | 5,037,474 | 4,306,839 | 17.0% |
| Sales in owned stores (SSS) | 6.3% | 7.3% | -1.0 p.p. |
| Sales in the same area (SAS) | 7.6% | 10.3% | -2.8 p.p. |
| Rents of same stores (SSR) | 5.9% | 5.5% | 0.4 p.p. |
| Rents in the same area (SAR) | 4.1% | 3.7% | 0.5 p.p. |
| Occupancy cost (% of sales) | 11.8% | 12.5% | -0.7 p.p. |
| Occupancy rate | 96.6% | 94.1% | 2.5 p.p. |
| Net delinquency rate | 1.4% | 2.1% | -0.7 p.p. |
| Sale/sqm (2) | 7,684 | 6.852 | 12.1% |
| Rent/sqm (Malls) (2) | 613 | 561 | 9.3% |
| Rent/sqm (3) | 544 | 495 | 9.8% |

Considers Iguatemi Esplanada and Esplanada Shopping as one asset.
 Considers sales and revenue from rental of malls and total GLA total – malls (excluding towers, outlets and Power Center Iguatemi Campinas).
 Considers total GLA – malls, outlets and towers.

MINIMUM RENT + OVERAGE + TEMPORARY RENT (R\$ '000)

| Portfolio | 1Q25 | 1Q25 | Var. % |
|---------------------------------|---------|---------|--------|
| Iguatemi São Paulo | 85,032 | 79,984 | 6.3% |
| JK Iguatemi | 40,198 | 37,643 | 6.8% |
| Pátio Higienópolis | 35,548 | 34,734 | 2.3% |
| Market Place | 5,856 | 6,838 | -14.4% |
| Torres Market Place | 6,175 | 6,468 | -4.5% |
| Iguatemi Alphaville | 11,201 | 10,887 | 2.9% |
| Iguatemi Campinas | 37,695 | 36,528 | 3.2% |
| Galleria | 8,391 | 8,384 | 0.1% |
| Torre Sky Galleria | 3,223 | 3,075 | 4.8% |
| Iguatemi Esplanada | 24,734 | 23,402 | 5.7% |
| Iguatemi São Carlos | - | 4,168 | n/a |
| Iguatemi Ribeirão Preto | 10,573 | 10,274 | 2.9% |
| Iguatemi Rio Preto | 11,894 | 12,032 | -1.2% |
| Iguatemi Porto Alegre | 43,523 | 43,778 | -0.6% |
| Torre Iguatemi Porto Alegre | 2,897 | 2,743 | 5.6% |
| Praia de Belas | 16,297 | 15,555 | 4.8% |
| Iguatemi Brasília | 16,185 | 15,174 | 6.7% |
| Rio Sul | 39,102 | - | n/a |
| I Fashion Outlet Novo Hamburgo | 4,783 | 4,787 | -0.1% |
| I Fashion Outlet Santa Catarina | 3,955 | 2,157 | 83.4% |
| Power Center Iguatemi Campinas | 1,188 | 1,134 | 4.8% |
| Total | 408,450 | 359,746 | 13,5% |
| Rent/sqm ⁽¹⁾ | 544 | 495 | 9,8% |

PARKING

| Portfolio | 1Q25 | 1Q25 | Var, % |
|---------------------------------|--------|--------|--------|
| Iguatemi São Paulo | 11,945 | 10,650 | 12.2% |
| JK Iguatemi | 8,832 | 7,646 | 15.5% |
| Pátio Higienópolis | 7,879 | 6,006 | 31.2% |
| Market Place | 4,593 | 4,157 | 10.5% |
| Torres Market Place | - | - | - |
| Iguatemi Alphaville | 5,331 | 4,509 | 18.2% |
| Iguatemi Campinas | 11,046 | 10,674 | 3.5% |
| Galleria | 4,273 | 3,854 | 10.9% |
| Torre Sky Galleria | - | - | - |
| Iguatemi Esplanada | 9,630 | 8,604 | 11.9% |
| Iguatemi São Carlos | 0 | 1,016 | n/a |
| Iguatemi Ribeirão Preto | 3,262 | 2,556 | 27.6% |
| Iguatemi Rio Preto | 3,242 | 2,731 | 18.7% |
| Iguatemi Porto Alegre | 9,319 | 8,530 | 9.2% |
| Torre Iguatemi Porto Alegre | - | - | - |
| Praia de Belas | 4,407 | 4,015 | 9.8% |
| Iguatemi Brasília | 4,239 | 3,740 | 13.3% |
| Rio Sul | 4,738 | - | n/a |
| I Fashion Outlet Novo Hamburgo | 1,371 | 450 | 204.5% |
| I Fashion Outlet Santa Catarina | - | - | - |
| Power Center Iguatemi Campinas | 616 | 311 | 98.1% |
| Total | 94,721 | 79,449 | 19.2% |

CONSOLIDATED ECONOMIC AND FINANCIAL PERFORMANCE

| Consolidated Statement of Income - Accounting (R\$ '000) | 1Q25 | 1Q24 | Var. % |
|--|----------|----------|-----------|
| Gross revenue | 367,841 | 338,253 | 8.7% |
| Taxes and discounts | -55,723 | -58,251 | -4.3% |
| Net revenue | 312,118 | 280,002 | 11.5% |
| Costs and expenses | -97,089 | -84,773 | 14.5% |
| Other operating income (expenses) | 14,681 | 7,758 | 89.2% |
| Share of profit (loss) of subsidiaries | -475 | -8,190 | -94.2% |
| EBITDA | 229,235 | 194,797 | 17.7% |
| EBITDA Margin | 73.44% | 69.57% | 3.9 p.p. |
| Depreciation and amortization | -24,620 | -45,306 | -45.7% |
| EBIT | 204,615 | 149,491 | 36.9% |
| EBIT margin | 65.56% | 53.39% | 12.2 p.p. |
| Finance income | 62,643 | 55,391 | 13.1% |
| Finance costs | -138,090 | -111,382 | 24.0% |
| Income tax and social contribution | -21,707 | -12,412 | 74.9% |
| Net profit | 107,461 | 81,088 | 32.5% |
| Net margin | 34.43% | 28.96% | 5.5 p.p. |
| Attributable to the Parent Company's Controlling Shareholders | 107,434 | 81,063 | 32.5% |
| Attributable to Non-controlling Shareholder interests | 27 | 25 | 8.0% |
| FFO | 132,081 | 126,394 | 4.50% |
| FFO Margin | 42.32% | 45.14% | -2.8 p.p. |

GROSS REVENUE

Iguatemi's Gross Revenue in the period reached R\$368 million, up by 8.6% in relation to the same period in 2024.

| Gross Revenue - Accounting (R\$ '000) | 1Q25 | 1Q24 | Var. % |
|---------------------------------------|---------|---------|--------|
| Rentals | 246,957 | 234,003 | 5.5% |
| Management Fees | 19,739 | 15,745 | 25.4% |
| Parking | 59,439 | 52,711 | 12.8% |
| Retail transactions | 35,427 | 25,616 | 38.3% |
| Other | 6,279 | 10,178 | -38.3% |
| Total | 367,841 | 338,253 | 8.75% |

Rental Revenue, comprising Minimum Rent, Overage and Temporary Rent, grew by 5.5% over 2024.

| Rental Revenue - Accounting (R\$ '000) | 1Q25 | 1Q24 | Var. % |
|--|---------|---------|--------|
| Minimum Rent | 207,935 | 202,015 | 2.9% |
| Overage | 15,406 | 13,045 | 18.1% |
| Temporary Rents | 23,616 | 18,943 | 24.7% |
| Total | 246,957 | 234,003 | 5.5% |

This increase in Rental Revenue, compared to 2024, is mainly explained by:

- Minimum Rent: 2.9% increase, mainly pushed by inflation correction, which has had an effect of 3% on portfolio contracts, not to mention being pulled by and increase in occupancy rates.
- Rent Percentage (Overage): 18.1% increase, due to an increase in sales and a decrease in occupancy costs.
- Temporary Rents: 24.7% increase due to ongoing repricing of media agreements and increase in digital media revenue, sponsors and space renting.

Management Fees increased by 25.4% in relation to the same period in 2024, impacted by the growth in operating revenues (expenses) of the projects.

Parking Revenue reached R\$59 million, up by 12.8% when compared to 2024. Such growth is due to the increase in the flow of vehicles, coupled with the tariff review.

DEDUCTIONS, TAXES AND CONTRIBUTIONS

Deductions, Taxes and Contributions totaled R\$56 million (negative).

NET REVENUE

Iguatemi's Net Revenue in the period reached R\$312 million, up by 11.5% in relation to the same period in 2024.

COSTS AND EXPENSES

| Costs and Expenses - Accounting (R\$ '000) | 1Q25 | 1Q24 | Var. % |
|--|---------|---------|--------------|
| Rental and Service Costs | -60,834 | -56,054 | 8.5% |
| Personnel | -8,054 | -8,471 | -4.9% |
| Outside services | -3,686 | -2,693 | 36.9% |
| Promotion fund | -796 | -853 | -6.7% |
| Parking | -11,355 | -10,422 | 9.0% |
| Retail transactions | -26,517 | -20,631 | 28.5% |
| Other | -10,426 | -12,984 | -19.7% |
| Expenses | -36,255 | -28,719 | 26.2% |
| Personnel | -22,249 | -16,572 | 34.3% |
| Share-based compensation | -3,949 | -3,552 | 11.2% |
| Outside services | -5,116 | -4,503 | 13.6% |
| Other | -4,941 | -4,092 | 20.7% |
| | | | |

| Subtotal | -97,089 | -84,773 | 14.5% |
|-------------------------------|----------|----------|--------|
| Depreciation and amortization | -24,620 | -45,306 | -45.7% |
| Total | -121,709 | -130,079 | -6.4% |

Line item "Rental and Service Costs" totaled R\$61 million in the period (excluding depreciation and amortization), i.e., an increase of 8.5% over the same period of 2024, due to the increase in third-party services and retail operation costs. Expenses were 26% higher than the same period of 2024, primarily due to the increase in line item staff and other expenses.

OTHER OPERATING INCOME (EXPENSES)

| Other Operating Income (Expenses) – Accounting (R\$ '000) | 1Q25 | 1Q24 | Var. % |
|---|--------|-------|--------|
| Other | 14,681 | 7,758 | 89.24% |
| Other Operating Income (Expenses) | 14,681 | 7,758 | 89.24% |

FINANCE INCOME (COSTS)

| Finance Income (Costs), Net - Accounting (R\$ '000) | 1Q25 | 1Q24 | Var. % |
|---|----------|----------|---------|
| Finance income | 62,643 | 55,391 | 13.09% |
| Finance costs | -138,090 | -111,382 | 123.98% |
| Finance income (costs) | -75,447 | -55,991 | 34.75% |

Iguatemi's Finance Income (Costs), net in the period was R\$75 million (negative), up by 34.8% when compared to the same period of 2024.

INCOME TAX AND SOCIAL CONTRIBUTION (CURRENT AND DEFERRED)

In 2025, Income Tax and Social Contribution totaled R\$22 million.

| Reconciliation of EBIT (LAJIR) and EBITDA | 1Q25 | 1Q24 | Var. % |
|--|---------|---------|--------|
| (LAJIDA) – Accounting (R\$ '000) Net Profit | 107,461 | 81,088 | 32.5% |
| (+) Income tax and social contribution | 21,707 | 12,412 | 74.9% |
| (+) Finance costs | 138,090 | 111,382 | 24.0% |
| (-) Finance income | -62,643 | -55,391 | 13.1% |
| EBIT (LAJIR) | 204,615 | 149,491 | 36.9% |
| (+) Depreciation and amortization | 24,620 | 45,306 | -45.7% |
| EBITDA | 229,235 | 194,797 | 17.7% |

CONSOLIDATED EBITDA

| Net revenue | 312,118 | 280,002 | 11.5% |
|---------------|---------|---------|----------|
| EBITDA Margin | 73,44% | 69,57% | 3.9 p.p. |

INDEBTEDNESS

| | 03/31/2024 | 03/31/2023 | Var. % |
|---------------------------|------------|------------|--------|
| Total Debt ⁽¹⁾ | 4,125,031 | 3,339,402 | 23.5% |
| Availability | 2,284,613 | 1,603,412 | 42.5% |
| Net Debt | 1,840,418 | 1,735,990 | 6.0% |
| EBITDA (LTM) | 968,031 | 853,306 | 13.4% |
| Net Debt/EBITDA | 1,90 | 2,03 | -6.55% |

The Company ended the year with a Total Debt of R\$4.1 billion. Cash and cash equivalents amounted to R\$2.3 billion, a 42.5% increase, reaching a Net Debt of R\$1.8 billion and a Net Debt/EBITDA multiple of 1.90, a 6.6% decrease compared to the same period of 2024.

| Shareholding Structure | IGTI3 (ONs) | IGTI4 (PNs) | IGTI11 (Units) | | Equivalent Unit | |
|-------------------------|--------------------|--------------------|-----------------|--------------------|-----------------|---------|
| (Iguatemi S.A.) | # common shares | # preferred shares | # common shares | # preferred shares | (theoretical) | % total |
| Controlling Shareholder | 530,132,630 | 0 | 4,209,970 | 8,419,940 | 79,943,203 | 26.94% |
| Float | 24,373,399 | 2,395,956 | 211,603,430 | 423,206,860 | 216,112,182 | 72.83% |
| Treasury | 0 | 0 | 673,000 | 1,346,000 | 673,000 | 0.23% |
| Total | 554,506,029 | 2,395,956 | 216,486,400 | 432,972,800 | 296,728,385 | 100.0% |

Iguatemi's Unit ended 1Q25 at R\$18.50. Currently, 14 sell-side analysts have active coverage on Iguatemi shares.

| | _ | | - | /1 |
|------|-----|---|----|-------|
| - 17 | 111 | п | -1 | - 1 1 |
| | | | | |

| Closing Price (03/31/2025) | R\$18,50 |
|---------------------------------|------------------|
| Highest Price in 1Q24 | R\$19,73 |
| Lowest Price in 1Q24 | R\$16,51 |
| Appreciation in 1Q24 | 7.12% |
| Number of Equivalent Units | 296,728,385 |
| Market Cap (03/31/2025) | R\$5,489,475,128 |
| Average daily liquidity in 1Q25 | R\$52,570,627 |

Source: Bloomberg. Base date: 03/31/2025

CAPITAL MARKETS

INDEPENDENT AUDITING SERVICES - COMPLIANCE WITH CVM INSTRUCTION 381/2003

The Company and its subsidiaries engaged Deloitte Touche Tohmatsu Auditores Independentes Ltda. to provide auditing services beginning the first quarter of 2022. The Company's policy adopted for the engagement of non-audit services complies with the principles that preserve the external auditor's independence. These internationally-accepted principles are: (a) the auditor must not audit his or her own work; (b) the auditor must not serve in a position of being an advocate for his or her client.

Note: Non-financial information, such as GLA, average sales, average rentals, occupancy costs, average prices, average quotations, EBITDA and pro-forma cash flows, has not been reviewed by our independent auditors.

The Company is subject to arbitration at the Market Arbitration Chamber as set forth in the arbitration clause included in its Bylaws.

Notes to the interim financial information

(Amounts in thousands of Brazilian reais - R\$, unless otherwise stated)

1 General information

a) Business purpose

Iguatemi S.A. ("Company" and, together with Iguatemi Empresa de Shopping Centers and its subsidiaries, "Group"), is a Brazilian publicly-held company whose shares are traded on B3 S.A. - Brasil, Bolsa, Balcão ("B3") – under ticker symbols IGTI11 (UNT), IGTI4 (ON) and IGTI3 (ON), primarily engaged in commercial exploration and shopping mall planning, the purchase and sale, holding interests in other companies and providing economic, financial and tax advisory and consulting services. The Company is a holding company with registered head office at Rua Angelina Maffei Vita, $200 - 9^{th}$ floor, Jardim Paulistano, in the city of São Paulo, State of São Paulo, Brazil.

The Company is a subsidiary of GJ Investimentos e Participações S.A. ("GJIP"), which, as at March 31, 2025, holds 41.26% of the Company's total outstanding shares.

Iguatemi Empresa de Shopping Centers S.A. and its subsidiaries ("Iguatemi" or "Iguatemi and its subsidiaries") are the main asset of the Company. As at March 31, 2025, the Company holds 100% of Iguatemi's total outstanding voting capital.

b) Information on investments in Iguatemi Empresa de Shopping Centers S.A.

Iguatemi, with head office at Rua Angelina Maffei Vita, no 200, in the city of São Paulo – State of São Paulo, is engaged in the commercial exploration and planning of shopping malls, the rendering of services involving the management of regional shopping malls and mixed-use real estate complexes, the purchase and sale of properties, the exploration of short-stay parking lots, intermediation in the lease of promotional spaces, the preparation of studies, projects and planning in promotions and merchandising, the pursuit of other activities that are similar or related to its business purpose and holding interests in other companies as an owner, shareholder or member in any other form permitted by law.

The ventures ("mostly shopping centers") are jointly managed by shareholders and set up as condominium of buildings and consortiums. Their operations are recorded by Iguatemi in its accounting books proportionally to their interests. Iguatemi and its subsidiaries hold interest in specific real estate projects, mostly shopping malls, located in the Southern, Southeastern and Midwestern Brazil.

The Company's results of operations are subject to seasonal changes that affect the shopping mall industry. Sales in shopping malls generally increase in seasonal periods, such as the weeks before Easter (April), Mother's Day (May), Valentine's Day (which in Brazil occurs in June), Father's Day (which in Brazil occurs in August), Children's Day (which in Brazil occurs in October), Black Friday (November) and Christmas (December). In addition, a large majority of the Company leaseholders pay rents twice in December under their lease agreements.

Direct and indirect equity interests in shopping malls are described below:

| | Equity interest - % | | | |
|---|---------------------|----------|--------|------------|
| | 03.31.2025 | | | 12.31.2024 |
| | Direct | Indirect | Total | Total |
| Shopping Center Iguatemi São Paulo ("SCISP") | - | 59,57 | 59,57 | 59,57 |
| Shopping Center JK Iguatemi ("JK Iguatemi") | 56,00 | 44,00 | 100,00 | 100,00 |
| Shopping Center Iguatemi Campinas ("SCIC") | _ | 70,00 | 70,00 | 70,00 |
| Shopping Center Iguatemi Porto Alegre ("SCIPA") | 36,00 | 6,58 | 42,58 | 42,58 |
| Shopping Center Iguatemi Brasília ("SCIBRA") | - | 64,00 | 64,00 | 64,00 |
| Shopping Center Iguatemi Alphaville ("SCIAlpha") | - | 60,00 | 60,00 | 60,00 |
| Market Place Shopping Center ("MPSC") | - | 100,00 | 100,00 | 100,00 |
| Praia de Belas Shopping Center ("PBSC") | - | 57,55 | 57,55 | 57,55 |
| Shopping Center Galleria ("SCGA") | - | 100,00 | 100,00 | 100,00 |
| Esplanada Shopping Center ("SCESP") | - | 53,21 | 53,21 | 53,21 |
| Shopping Center Iguatemi Ribeirão Preto ("SCIRP") | - | 88,96 | 88,96 | 88,96 |
| Shopping Center Iguatemi São José Rio Preto ("SCIRIOP") | - | 88,00 | 88,00 | 88,00 |
| Shopping Center Iguatemi Esplanada ("SCIESP") | - | 65,71 | 65,71 | 65,71 |
| Platinum Outlet Premium Novo Hamburgo ("IFONH") | - | 51,00 | 51,00 | 51,00 |
| Ifashion Outlet Santa Catarina ("IFOSC) | - | 54,00 | 54,00 | 54,00 |
| Boulevard Campinas | - | 77,00 | 77,00 | 77,00 |
| Praia de Belas Prime Offices | - | 43,78 | 43,78 | 43,78 |
| Market Place Tower ("MPT") | - | 100,00 | 100,00 | 100,00 |
| Shopping Patio Higienópolis ("SPH") | - | 11,54 | 11,54 | 11,54 |
| Shopping Riosul | - | 16,63 | 16,63 | 16,63 |

2 Presentation and preparation of interim financial information

The significant accounting policies adopted in preparing this individual and consolidated interim financial information, included in the Interim Financial Information Form - ITR ("interim financial information"), are described below. These policies have been consistently applied to all reporting periods, unless otherwise stated.

2.1 Basis of preparation and presentation

The individual and consolidated interim financial information has been prepared in accordance with technical pronouncement NBC TG 21/CPC 21 – Demonstrações Intermediárias and international accounting standard IAS 34 - Interim Financial Reporting, and is presented in conformity with the standards issued by the Brazilian Securities and Exchange Commission (CVM).

The Company asserts that the critical accounting judgments and key estimates and assumptions, as well as the significant accounting policies, adopted in presenting and preparing this interim financial information, are the same as those disclosed in note 3 to the individual and consolidated annual financial statements for the year ended December 31, 2024.

Therefore, this interim financial information does not comprise all notes and disclosures required by the standards and applicable to the individual and consolidated financial statements and, consequently, the related information should be read together with those individual and consolidated financial statements. Based on Management's judgments and assumptions concerning the relevance and changes that should be disclosed in notes to the interim financial information, this interim financial information includes selected explanatory notes and does not comprise all notes presented in the annual financial statements, as prescribed by CVM Circular Letter 03/2011.

The interim financial information has been prepared based on the historical cost, unless stated otherwise.

The interim financial information has been prepared in the ordinary course of business, assuming the Company's continuity as a going concern. Management assesses the Company's ability to continue as a going concern when preparing the interim financial information.

The interim financial information is presented in thousands of Brazilian reais (R\$), unless otherwise stated.

The non-financial information included in this interim financial information, such as areas, projections, insurance coverage, among others, has not been reviewed by the independent auditors.

The interim financial information was approved by the Company's Board of Directors and authorized for filing on April 29, 2025.

2.2 New and revised standards and interpretations

In the period ended March 31, 2025, the new standards effective beginning January 1, 2025, were assessed and had no effects on the interim financial information disclosed; in addition, the Company did not early adopt the IFRS issued and not yet effective.

3 Cash, cash equivalents and short-term investments

| | Parent | | Consolidated | |
|---|------------|------------|--------------|------------|
| | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 |
| (a) Cash and cash equivalents | | | | |
| Cash and banks | 1,067 | 4,132 | 14,593 | 49,040 |
| Total | 1,067 | 4,132 | 14,593 | 49,040 |
| (b) Short-term investments | | | | |
| National investment fund (i) | 791,727 | 90,329 | 1,796,485 | 1,021,811 |
| Foreign investment fund (ii) | 63,586 | 68,274 | 84,404 | 90,724 |
| Short-term investments under repurchase | | 70 | 13,329 | 284,373 |
| agreements (iii) | - | | | |
| Multimarket investment funds (iv) | <u>=</u> _ | <u> </u> | 375,802 | 375,407 |
| Total | 855,313 | 158,673 | 2,270,020 | 1,772,315 |
| Current | 856,380 | 162,735 | 2,284,613 | 1,808,459 |
| Noncurrent | - | 70 | - | 12,896 |

⁽i) These are represented by non-exclusive fixed-income investment funds, with daily liquidity and accumulated yield of 11.74% up to March 31, 2025 (11.97% - 2024). Management manages the Company's cash through non-exclusive investment funds, expecting to use such resources for the development of the projects foreseen.

- (ii) It refers to the investment in a foreign investment fund, with investments in equity interests and in other investment funds, subject to exchange rate changes. This investment is made within the scope of the Corporate Venture Capital investment program, which aims to support companies with high growth potential at the beginning of their business journey. The investments can be partially or fully made in the short- and medium-term and the Company does not make these investments for the purpose of controlling or having significant influence in the investees.
- (iii) Short-term investments under repurchase agreements are aimed at securing borrowings under Mortgage-backed Securities (CRI), maturing on September 17, 2025. The average yield was approximately 11.14% (10.76% 2024).

(iv) Multimarket investment funds

The investment managed by G5 Partners, which basically refers to an exclusive multimarket investment fund drawing on a wide and diversified investment strategy.

| | Parent | | Consolidated | |
|---|------------|------------|--------------------|-------------------|
| | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 |
| Fixed-income securities (i) Variable-income securities (ii) | - | - | 273,987 101,815 | 285,213 90,194 |
| variable-income securities (ii) | <u> </u> | | 375,802 | 375,407 |

- (i) Substantially comprises federal government bonds, debentures and receivables, among others. In the period ended March 31, 2025, the average yield was approximately 14.67% (13.68% 2024).
- (ii) Comprises investments in ownership interests not subject to any exchange rate changes. In the period ended March 31, 2025, the average yield was approximately -2.4% (10,76% 2024).

4 Trade receivables

| | Parent | | Consolidated | |
|---|------------------|------------------|--------------------|--------------------|
| | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 |
| Rents, co-interests, retail and provision of services | 33,773 | 41,401 | 292,848 | 348,283 |
| Straight-lining, net of amortization (i) | 1,863 | 2,166 | 92,372 | 107,820 |
| Other (ii) | 13,857 | 13,649 | 292,278 | 274,614 |
| | 49,493 | 57,216 | 677,498 | 730,717 |
| Allowance for expected credit losses | (12,764) | (12,684) | (114,783) | (113,487) |
| - | 36,729 | 44,532 | 562,715 | 617,230 |
| Current Noncurrent | 23,304 13,425 | 29,747 14,785 | 312,279 250,436 | 364,688 252,542 |

- (i) The straight-lining is substantially represented by contractual discounts. Granted to shopkeepers and will be amortized over the remaining lease term, as provided for by CPC 06(R2)/IFRS 16.
- (ii) Substantially represented by sales of plots of land for the development of real estate projects by the development buyers. Receipts will occur through transfers of funds related to units sold ("financial barter transaction") and installment payments, as provided for in the agreement. In addition, we highlight that these financial assets are monthly restated based on the INCC/FGV and/or IGP-M/FGV indexes. It is also composed by sales of interest in Shopping Center Iguatemi São Carlos (SCISC) and 18% of Shopping Center Iguatemi Alphaville (SCIAlPHA)

The aging list of trade receivables is as follows:

| | Parent | | Consolidated | |
|----------------------------|------------|------------|--------------|------------|
| | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 |
| | | | | |
| Current - 721 to 1440 days | 1,481 | 1,839 | 153,176 | 158,902 |
| Current - 361 to 720 days | 11,944 | 12,946 | 97,260 | 93,641 |
| Current - up to 360 days | 22,817 | 28,316 | 298,187 | 346,607 |
| Up to 30 days past due | 686 | 739 | 15,030 | 15,872 |
| 31 to 60 days past due | 267 | 177 | 5,423 | 6,544 |
| 61 to 90 days past due | 230 | 65 | 5,437 | 1,971 |
| 91 to 120 days past due | 327 | 142 | 2,642 | 3,417 |
| 121 to 360 days past due | 962 | 1,196 | 12,842 | 16,092 |
| Over 360 days past due | 10,779 | 11,796 | 87,501 | 87,671 |
| | 49,493 | 57,216 | 677,498 | 730,717 |

The aging list of trade receivables without any impacts on the straight-lining recognition is as follows:

| | Parent | | Consolidated | |
|----------------------------|------------|------------|--------------|------------|
| | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 |
| | | | | |
| Current - 721 to 1440 days | 364 | 539 | 97,753 | 94,211 |
| Current - 361 to 720 days | 11,571 | 12,513 | 78,785 | 72,077 |
| Current - up to 360 days | 22,444 | 27,883 | 279,712 | 325,042 |
| Up to 30 days past due | 686 | 739 | 15,031 | 15,872 |
| 31 to 60 days past due | 267 | 177 | 5,423 | 6,544 |
| 61 to 90 days past due | 230 | 65 | 5,437 | 1,971 |
| 91 to 120 days past due | 327 | 142 | 2,642 | 3,417 |
| 121 to 360 days past due | 962 | 1,196 | 12,842 | 16,092 |
| Over 360 days past due | 10,779 | 11,796 | 87,501 | 87,671 |
| | 47,630 | 55,050 | 585,126 | 622,897 |

The Company and its subsidiaries adopt the calculation of expected losses on trade receivables based on an "allowance matrix", taking into account historical default with the definition of a percentage of allowance for each maturity range of the receivables portfolio. The aging list reflects the original date of each security, with no change in the original dates of the securities overdue, which were renegotiated. The balance reported in line item "Trade receivables" was classified into the category of financial assets measured at "amortized cost".

The variations in the allowance for expected credit losses are shown below:

| | Pare | ent | Consolidated | | |
|--|-----------------------|----------|--------------|------------|--|
| | 03.31.2025 12.31.2024 | | 03.31.2025 | 12.31.2024 | |
| | | | | | |
| Opening balance | (12,684) | (12,384) | (113,487) | (116,363) | |
| Recognition of allowance for expected credit losses | (80) | (765) | (2,204) | (3,488) | |
| Write-off/reversal/transfer of uncollectible receivables | | 465 | 908 | 6,364 | |
| Closing balance | (12,764) | (12,684) | (114,783) | (113,487) | |

To determine the collectability of trade receivables, the Company and its subsidiaries consider any changes in the customer's creditworthiness from the date the credit was originally granted through the end of the reporting period.

The percentage rates attributable to the allowance for expected credit losses are broken down as follows:

| | % | |
|--------------------------|------------|------------|
| | 03.31.2025 | 12.31.2024 |
| | | |
| Current | 4.13% | 3.44% |
| Up to 30 days past due | 32.03% | 26.69% |
| 31 to 60 days past due | 39.89% | 33.24% |
| 61 to 90 days past due | 46.07% | 38.39% |
| 91 to 120 days past due | 50.63% | 42.19% |
| 121 to 360 days past due | 72.22% | 60.19% |
| Over 360 days past due | 100.00% | 100.00% |

The aging list of amounts included in the allowance for expected credit losses is as follows:

| | Pare | ent | Consolidated | | |
|--------------------------|------------|-----------------------|--------------|------------|--|
| | 03.31.2025 | 03.31.2025 12.31.2024 | | 12.31.2024 | |
| _ | | | | | |
| Current | (691) | (417) | (7,186) | (7,519) | |
| Up to 30 days past due | (220) | (88) | (4,815) | (4,237) | |
| 31 to 60 days past due | (107) | (26) | (2,163) | (2,176) | |
| 61 to 90 days past due | (106) | (11) | (2,505) | (757) | |
| 91 to 120 days past due | (166) | (27) | (1,338) | (1,442) | |
| 121 to 360 days past due | (695) | (319) | (9,275) | (9,685) | |
| Over 360 days past due | (10,779) | (11,796) | (87,501) | (87,671) | |
| | (12,764) | (12,684) | (114,783) | (113,487) | |

Leases

The Company leases spaces in its shopping malls, with an effective term between 4 (four) and 5 (five) years, with the option of renewal after this period. Exceptionally, they may have contracts with different effective terms and conditions. The amounts are adjusted annually, according to market indexes. The future minimum rent installments to be billed on non-cancelable leases, considering the stores in operation as at March 31, 2025 and December 31, 2024, are as follows (information not reviewed):

| | Consol | Consolidated | | |
|----------------------------|------------|--------------|--|--|
| | 03.31.2025 | 12.31.2024 | | |
| Up to one year | 755,070 | 775,212 | | |
| Between two and five years | 2,170,129 | 2,161,321 | | |
| More than five years | 246,184 | 252,651 | | |
| | 3,171,383 | 3,189,184 | | |

5 Information on related-party balances and transactions

In the normal course of business, the Company carries out transactions with related parties at prices, terms, finance charges and other conditions determined by Management.

Related-party balances and transactions

Related-party balances and transactions as at March 31, 2025 and December 31, 2024 are as follows:

a) Balances

| | Parent | | Consolidated | |
|--|------------------|------------------|--------------|------------|
| | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 |
| | | | | |
| Current assets: | | | | |
| Dividends receivable: | 00.010 | 00.010 | | |
| Iguatemi Empresa de Shopping Centers S.A. | 88,018 88,018 | 88,018 88,018 | | |
| Total current assets | 88,018 | 88,018 | | |
| Noncurrent assets: | | | | |
| With other related parties: | | | | |
| Ifashion Outlet Santa Catarina (ii) | - | _ | 1,940 | 1,037 |
| Ifashion Outlet Novo Hamburgo (ii) | - | - | 464 | 448 |
| Shopping Center Galleria (ii) | - | - | 6,230 | 6,247 |
| Shopping Center Iguatemi São Paulo (ii) | - | - | 1,718 | 1,790 |
| Shopping Center Iguatemi Ribeirão Preto (ii) | - | - | 3,495 | 3,278 |
| Other related parties (i) | 5,888 | 2,705 | 7,993 | 1,903 |
| Total due from related parties | 5,888 | 2,705 | 21,840 | 14,703 |
| Total noncurrent assets | 5,888 | 2,705 | 21,840 | 14,703 |
| Current liabilities: | | | | |
| Due to related parties: | | | | |
| Lease - Shopping Center Iguatemi São Paulo (iii) | - | _ | 3,112 | 3,112 |
| Iguatemi PH Participação Ltda. (iv) | 688,762 | - | - | - |
| Total due to related parties | 688,762 | | 3,112 | 3,112 |
| Dividends payable: | | | | |
| Company x shareholders | 45,976 | 95,910 | 45,976 | 95,910 |
| Total dividends payable | 45,976 | 95,910 | 45,976 | 95,910 |
| Total current liabilities | 734,738 | 95,910 | 49,088 | 99,022 |
| Noncurrent liabilities: | | | | |
| Due to related parties: | | | | |
| With subsidiaries: | | | | |
| Lease - Shopping Center Iguatemi São Paulo (iii) | - | - | 2,144 | 2,985 |
| Total due to related parties | | | 2,144 | 2,985 |
| Total noncurrent liabilities | | | 2,144 | 2,985 |
| Total due to related parties | 734,738 | 95,910 | 51,232 | 102,007 |
| L | | | | |

- (i) Refers substantially to the receivables from and payables to various mall condominiums, arising from the processes of refund of several payments, made by the Company.
- (ii) The related-party balances between the civil and the commercial condominium refer to reimbursements of expenses not paid by lessees that were paid by the entrepreneurs, as determined by Laws 4591/64 and 8245/91.
- (iii) Amount payable referring to a corporate office lease agreement entered into with Iguatemi São Paulo shopping mall, maturing on December 31, 2026, due to the adoption of IFRS 16/CPC 06 (R2).
- (iv) Refer to the loan from subsidiary Iguatemi PH Participações to the parent company, in order to fund the acquisition of an ideal fraction of Shopping Patio Paulista e Higienópolis as per this interim financial information subsequent events explanatory note. This operation was settled on April 14, 2025.

b) Transactions

| | Consolidated | | |
|--|--------------|------------|--|
| | 03.31.2025 | 03.31.2025 | |
| | | | |
| Cost of services: | | | |
| GJ Investimentos S.A. | (390) | (390) | |
| IFCM - Infracommerce CXAAS S.A. | - | (100) | |
| | (390) | (490) | |
| | | | |
| Intragroup loans: | | | |
| Campinas Assistance Entities Federation | - | 487 | |
| Ifashion Outlet Santa Catarina (ii) | 112 | 16 | |
| Ifashion Outlet Novo Hamburgo (ii) | 19 | 21 | |
| Shopping Center Galleria (ii) | 58 | 154 | |
| Shopping Center Iguatemi Ribeirão Preto (ii) | 253 | 37 | |
| | 442 | 715 | |

Management compensation

Management's annual compensation relating to short-term benefits, in the amount of R\$53,975, was approved at the Annual General Meeting held on April 17, 2025.

The amounts relating to key management personnel compensation under the Parent's responsibility are shown below, for the periods ended March 31, 2025 and 2024:

| | Pare | ent | Consolidated | | |
|---|-----------------------|-------|---------------------------|---------------------------|--|
| | 03.31.2025 03.31.2025 | | 03.31.2025 | 03.31.2025 | |
| Short-term benefits (i) Share-based payment (ii) | 7,328 | 4,371 | 22,570 2,507 25,077 | 14,617 2,398 17,015 | |

⁽i). These basically refer to Executive Board's fees and profit sharing, including a performance bonus, paid over the period.

⁽ii). This refers to the cost of long-term incentives granted to Management members.

6 Investments

Breakdown of investments

| | Par | ent | Consolidated | | |
|-------------------------------------|------------|------------|--------------|------------|--|
| | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 | |
| | | | | | |
| Iguatemi Empresa de Shopping | 3,846,943 | 3,810,274 | 31,886 | 32,728 | |
| Centers S/A | | | | | |
| FIP -Venture Iguatemi | - | - | 25,871 | 25,871 | |
| Iguatemi 365 Ltda. | 309,039 | 314,725 | - | - | |
| EDSP66 Participações S/A | 111,651 | 98,047 | - | - | |
| Iguatemi PH Participação Ltda. (ii) | (5,354) | <u>-</u> _ | <u>=</u> | | |
| | 4,262,279 | 4,223,046 | 57,757 | 58,599 | |
| Goodwill on asset surplus (i) | | | 109,508 | 112,782 | |
| Other investments (iii) | 1,297 | 1,297 | 22,514 | 22,514 | |
| , , | 4,263,576 | 4,224,343 | 189,779 | 193,895 | |

- (i) Surplus of investments arising on the acquisition of additional interest in investees Odivelas Participações S.A and Maiojama Participações S.A. In Odivelas the useful life will be defined after the project completion. In turn, Maiojoma, a company which holds 14% of Shopping Center Iguatemi Porto Alegre and of Tower Iguatemi Business at the side of the shopping mall, has a determined useful life. Both acquisitions refer to non-controlling interests and do not hold control over the operation, therefore, goodwill was not reclassified to investment property.
- (ii) Subsidiary Iguatemi PH Participações, constituted for the acquisition of an ideal fraction of Shopping Patio Paulista e Higienópolis as per this interim financial information subsequent events explanatory note.
- (iii) The other investments substantially refer to the equity interest of 5% in Rojo Entretenimento S.A. ("Teatro Santander"), measured at fair value.

Variations in equity interests

| | Par | ent | Consolidated | | |
|-------------------------------------|--------------|---------------|--------------|------------|--|
| | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 | |
| | | | | | |
| Opening balance | 4,223,046 | 3,850,176 | 58,599 | 197,902 | |
| Capital increase | - | 272,873 | - | 348 | |
| Advance for future capital increase | (12,628) | 9,582 | - | - | |
| Capital decrease | - | (1,000) | - | _ | |
| Equity | 102,410 | 397,797 | (475) | (11,431) | |
| Dividends received | (54,500) | (231,990) | (367) | (1,519) | |
| Minimum mandatory dividends | - | (88,018) | - | - | |
| Other | <u>3,951</u> | <u>13,626</u> | <u> </u> | (126,701) | |
| Closing balance | 4,262,279 | 4,223,046 | 57,757 | 58,599 | |

Financial information on subsidiaries with noncontrolling interests and joint ventures

As at March 31, 2025 and December 31, 2024, Management analyzed the financial information on subsidiaries with noncontrolling interests and joint ventures, and concluded that such information is immaterial for reporting purposes. However, the main balances below are disclosed as additional information:

| | | | | | | | Profit | (loss) |
|-------|------------|------------|------------|------------|------------|------------|------------|------------|
| | Ass | sets | Car | oital | Eq | uity | for th | e year |
| | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 |
| AGSC | 629 | 702 | 74 | 74 | 493 | 415 | 1.098 | 1.162 |
| Other | 1,395 | 1,413 | 1,406 | 695 | 990 | 982 | 133 | 126 |

7 Investment properties

At cost

| | Average remaining useful | | Buildings, facilities and | Accumulated | |
|------------------------------|--------------------------|---------|---------------------------|--------------|-----------|
| Description | life in years | Land | other | depreciation | Total |
| Parent | | | | | |
| 03.31.2025 | 57 to 68 (*) | 322,836 | 724,108 | (33,580) | 1,013,364 |
| 12.31.2024 | 49 to 60 (*) | 322,836 | 706,211 | (30,726) | 998,321 |
| Consolidated before goodwill | | | | | |
| 03.31.2025 | 57 to 68 (*) | 744,901 | 6,312,383 | (1,587,734) | 5,469,550 |
| 12.31.2024 | 26 to 60 (*) | 744,901 | 6,274,860 | (1,572,888) | 5,446,873 |
| Reclassified goodwill (**) | | | | | |
| 03.31.205 | 39 to 60 | 34,785 | 58,576 | (19,624) | 73,737 |
| 12.31.2024 | 40 to 60 | 34,785 | 58,576 | (19,312) | 74,049 |
| Total consolidated 2025 | | 779,686 | 6,370,959 | (1,607,358) | 5,543,287 |
| Total consolidated 2024 | | 779,686 | 6,333,436 | (1,592,200) | 5,520,922 |

^(*) The useful life of other items classified as investment properties are assessed annually and reflect the nature of the assets and their use by the Company.

Income and the substantial costs generated by investment properties are described in notes 18 and 19, respectively.

^(**) This refers to the asset's surplus value reported as investments in the Parent and, due to its origin, reported as investment properties in Consolidated. The amounts are stated net of amortization.

Variations in investment properties are as follows:

| | Pare | ent | Consolidated | | |
|--------------------|------------|------------|--------------|------------|--|
| | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 | |
| Opening balance | 998,321 | 993,163 | 5,520,922 | 5,029,091 | |
| Additions (i) | 18,037 | 22,983 | 37,664 | 717,711 | |
| Write-offs (ii) | (141) | - | (141) | (70,666) | |
| Depreciation (iii) | (2,853) | (17,825) | (15,158) | (155,214) | |
| Closing balance | 1,013,364 | 998,321 | 5,543,287 | 5,520,922 | |

- (i) In 2024, substantially refer to the process of acquiring 16.63% interest of Shopping Riosul totaling R\$393,987. Detailed information about this operation was disclosed in Market Communication on June 8, 2024.
- (ii) In 2024, refer to the sale of 50% of interest on Shopping Iguatemi São Carlos and 18% on Shopping Iguatemi Alphaville. Detailed information was disclosed in Market Communication on June 28, 2024.
- (iii) On January 31, 2025, the remaining useful lives of investment properties were reassessed, resulting in a decrease in costs and depreciation expenses of said properties.

The Company reviewed the fair value of investment properties and maintained it unchanged according to the assumptions adopted as at December 31, 2024, given that no significant changes were identified. Accordingly, the fair value measured as at December 31, 2024 is as follows:

| | Shopping malls in operation |
|---|-----------------------------|
| Fair value | 15,631,045 |
| Own gross leasable area (thousand square meter) | 481 |

The Company adopted a methodology for calculating the fair value, considering the discounted cash flows – Nominal model (fair value – level III), which was prepared by internal specialists according to the physical qualifications, assumptions and estimates determined as per real estate market inputs, as well as macroeconomic trends for a ten-year period. The calculations did not include potential expansions, barters of land and unannounced projects (even those contained in the guidance).

Assumptions used in the evaluation:

| | 12.31.2024 |
|-------------------------------------|------------|
| Real average discount rate | 9% p.a. |
| Occupancy rate | 96.6% |
| Effective growth rate in perpetuity | 2% p.a. |
| Annual inflation in perpetuity | 3.6% p.a. |

Based on the fair value of investment properties, Management concluded that there is no indication of impairment.

8 Borrowings and financing

| | | Parent | | Consolidated | |
|------------------------------|--------------------|------------|------------|--------------|------------|
| | | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 |
| | | | | | |
| Itaú TR + 6,0% to 8,6% p.a. | July 10, 2031 | - | - | 44,763 | 46,375 |
| Itaú TR + 6,0% to 8,6% p.a. | December 15, 2030 | - | - | 80,339 | 83,556 |
| Opea CDI + 0,15% p.a. | September 15, 2025 | - | - | 23,279 | 37,947 |
| Opea CDI + 1,30% p.a. | December 15, 2034 | - | - | 88,559 | 89,325 |
| Opea CDI + 1,30% p.a. | March 19, 2035 | - | - | 95,166 | 95,500 |
| Itaú TR + 5,0% to 8,6% p.a. | March 29, 2032 | - | - | 126,772 | 130,762 |
| Itaú TR + 5,0% to 8,6% p.a. | March 29, 2032 | - | - | 62,267 | 64,236 |
| Opea 96% CDI | February 18, 2030 | - | - | 341,331 | - |
| Opea 99% CDI | February 16, 2032 | - | - | 352,654 | - |
| Opea CDI + 0,55% p.a. | October 16, 2028 | 186,861 | 181,204 | 186,861 | 181,204 |
| Opea CDI + 0,60% p.a. | October 15, 2030 | 25,734 | 24,951 | 25,734 | 24,951 |
| Opea 105% of CDI | October 16, 2028 | 257,015 | 249,200 | 257,015 | 249,200 |
| Opea 106% of CDI | October 15, 2030 | 47,933 | 45,687 | 47,933 | 45,687 |
| Banco Bradesco 99,95% of CDI | February 6, 2043 | 645,420 | 647,229 | 645,420 | 647,229 |
| Opea CDI + 0,30% p.a. | June 11, 2032 | - | - | 134,359 | 129,037 |
| Opea 103% CDI | June 11, 2032 | - | - | 572,100 | 555,030 |
| | | 1,162,963 | 1,148,271 | 3,084,552 | 2,380,039 |
| Current | - | 67,282 | 44,127 | 173,720 | 137,462 |
| Noncurrent | | 1,095,681 | 1,104,144 | 2,910,832 | 2,242,577 |

a) On February 20, 2025, Iguatemi PPPH Participações Ltda. ISSUED the 1st (first) Issuance of Commercial Notes, in two series, linked to the 416th issuance of Receivable Property Certificates (CRI) of Opea Securitizadora. The operation was concluded on March 10, 2025 in the amount of R\$700,000, of those: 1st series amounting to R\$350,000 with 96% CDI compensation, maturity on February 14, 2030, and amortization on the same date; 2nd series amounting to R\$350,000 with 99% CDI compensation and maturity on February 13, 2032 and amortization on the same date authorized by Iguatemi Empresa de Shopping Centers S.A., in accordance with approval from the Board of Directors. On March 2025, it amounts to R\$693.985. This operation does not have any financial covenants clause.

Breakdown of debt by index

| | Parent | | Consolidated | |
|------|-----------------------|-----------|--------------|------------|
| | 03.31.2025 12.31.2024 | | 03.31.2025 | 12.31.2024 |
| TTD. | | | 214 141 | 224.020 |
| TR | - | - | 314.141 | 324.929 |
| CDI | 1,162,963 | 1,148,271 | 2,770,411 | 2,055,110 |
| | 1,162,963 | 1,148,271 | 3,084,552 | 2,380,039 |

Debt repayment schedule

The repayment schedule of long-term debts with third parties is as follows:

| | Parent | | Consolidated | |
|--------------|------------------------|------------------------|------------------------|------------------------|
| | 03.31.2025 12.31.2024 | | 03.31.2025 | 12.31.2024 |
| 2026 to 2027 | 59,247 | 67,711 | 162,082 | 187,703 |
| 2028 to 2035 | 1,036,434 1,095,681 | 1,036,433 1,104,144 | 2,748,750 2,910,832 | 2,054,874 2,242,577 |

Variations in borrowings and financing

| | Pare | ent | Consolidated | | |
|-------------------------------------|-----------------------|-----------|--------------|--------------|--|
| | 03.31.2025 12.31.2024 | | 03.31.2025 | 12.31.2024 | |
| | | | | | |
| Opening balance | 1,148,271 | 1,162,991 | 2,380,039 | 1,944,226 | |
| Borrowings | - | - | 700,000 | 700,000 | |
| Repayment of principal and interest | (21,805) | (143,697) | (75,293) | (507,392) | |
| Accrued interest | 35,697 | 125,777 | 77,411 | 236,927 | |
| Borrowing costs | 800 | 3,200 | 2,395 | <u>6,278</u> | |
| Closing balance | 1,162,963 | 1,148,271 | 3,084,552 | 2,380,039 | |

The main characteristics of other borrowings and financing, including collaterals and maturity dates, are the same as those described in note 11 to the individual and consolidated financial statements for the year ended December 31, 2024, and remain applicable.

9 Debentures

| | Consolidated | | |
|-------------------------------------|----------------|----------------|--|
| | 03.31.2025 12 | | |
| | | | |
| Debentures – 10 th issue | 499,162 | 515,131 | |
| Debentures – 11 th issue | 243,228 | 235,104 | |
| Debentures – 13 th issue | <u>298,089</u> | <u>305,925</u> | |
| | 1,040,479 | 1,056,160 | |
| Current | 108,524 | 124,564 | |
| Noncurrent | 931,955 | 931,596 | |

The main characteristics concerning the 10^{th} , 11^{th} and 13^{th} issues of debentures are the same as those described in note 12 to the individual and consolidated annual financial statements for the year ended December 31, 2024, and remain applicable.

Covenants

All debentures have covenants determining the debt levels and leverage, as follows:

| Leverage and indebtedness level |
|--|
| N. 11. (EDITE A. 1400 I EDITE A. 1600 III. |
| Net debt / EBITDA < 4.00 and EBITDA-to-net finance cost > 2.00 Net debt / EBITDA < 4.00 and EBITDA-to-net finance cost > 2.00 |
| Net debt / EBITDA < 4.50 and EBITDA-to-net finance cost > 2.50 |
| |

Compliance with the financial and non-financial ratios for borrowings, financing and debentures must be achieved on a quarterly basis and based on Management's assessment, all covenants were met as at March 31, 2025 and there are no renegotiation clauses.

Variations in debentures, recorded in current and noncurrent liabilities, are as follows:

| | Consolidated | | |
|-------------------------------------|---------------|----------------|--|
| | 03.31.2025 | 12.31.2024 | |
| | | | |
| Opening balance | 1,056,160 | 1,422,782 | |
| Harvesting | - | 300,000 | |
| Repayment of principal and interest | (51,620) | (829,111) | |
| Issuance costs | 359 | 2,080 | |
| Accrued interest | <u>35,580</u> | <u>160,409</u> | |
| Closing balance | 1,040,479 | 1,056,160 | |

The repayment schedule for the principal amount, classified in noncurrent liabilities, is as follows:

| | Consol | Consolidated | | |
|---|--|--|--|--|
| | 03.31.2025 | 12.31.2024 | | |
| 2025 10 th issue 2026 11 th issue 2027 13 th issue | 400,000 236,128 300,000 936,128 | 400,000 236,129 300,000 936,129 | | |
| Unrecognized issuance costs | (4,173) 931,955 | (4,533) 931,596 | | |

10 Other accounts payable

Substantially refers to the acquisition of 16,6% of Shoppping Rio-Sul for the amount of R\$130,546, R\$ 58,110 of those current and R\$72,436 noncurrent, On December 31, 2024, the balance amounted to R\$393,987, R\$271,476 of those current and R\$122,511 noncurrent, Detailed information of this operation has been disclosed in Market Communication on June 8, 2024,

11 Other accounts payable

Substantially refers to the acquisition of 16,6% of Shoppping Rio-Sul for the amount of R\$130,546, R\$ 58,110 of those current and R\$72,436 noncurrent, On December 31, 2024, the balance amounted to R\$393,987, R\$271,476 of those current and R\$122,511 noncurrent, Detailed information of this operation has been disclosed in Market Communication on June 8, 2024,

12 Taxes payable

| | Parent | | Consol | idated |
|--|------------|------------|------------|------------|
| | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 |
| Deferred taxes (i) | - | - | 7,374 | 8,159 |
| PIS, Cofins and Finsocial (taxes on revenue) | 1,633 | 1,525 | 9,177 | 10,773 |
| Other taxes and contributions (ii) | 496 | 120 | 27,428 | 17,294 |
| | 2,129 | 1,645 | 43,979 | 36,226 |
| Current | 2,129 | 1,645 | 36,605 | 28,067 |
| Noncurrent | - | - | 7,374 | 8,159 |

- (i). Substantially refers to taxes on revenue (PIS and Cofins) on discounts recorded on a straight-line basis, as stated in note 04, item (i),
- (ii). The balance reported substantially refers to the IPTU,

Tax, civil and indemnification claims assessed as possible losses

The Company and its subsidiaries are parties to other tax, civil and indemnification claims arising in the normal course of their business and involving a "possible" risk of loss, As at March 31, 2025, the estimated losses on tax lawsuits total R\$85,203 (R\$63,406 in 2024) in Consolidated; civil lawsuits: R\$6,570 (R\$1,266 in 2024) in Consolidated; and indemnification lawsuits: R\$10,502 (R\$6,756 in 2024) in Consolidated, Most civil lawsuits are covered by an insurance policy, as stated in note 17 - item (b),

Variations in the provision for tax, labor and civil risks

Variations in the provision for tax, labor and civil risks are broken down as follows:

| | Par | Parent | | idated |
|------------------------------|-----------------------|----------|------------|------------|
| | 03.31.2025 12.31.2024 | | 03.31.2025 | 12.31.2024 |
| | | | | |
| Opening balance | 14,948 | 14,948 | 16,823 | 16,590 |
| Provisions, net of reversals | <u> </u> | <u> </u> | 16 | 233 |
| Closing balance | 14,948 | 14,948 | 16,839 | 16,823 |

13 Financial instruments

13.1 General considerations and policies

The Company and its subsidiaries enter into transactions involving financial instruments, where applicable, all recorded in balance sheet accounts, which are intended to meet their operating and financial needs, Short-term investments, borrowings and financing and intercompany loans, debentures, among others, are contracted,

These financial instruments are managed based on policies, definition of strategies and establishment of control systems, which are monitored by the Company's Management,

Treasury procedures set by the policy in effect include monthly projection routines and assessment of the consolidated foreign exchange exposure for the Company and its subsidiaries, based on which Management makes its decisions,

13.2 Financial instruments by category

The consolidated balances of the Company's financial instruments were classified into the following categories:

| | | | 03.31.2025 | | | | |
|--------------------------------|------------|---|------------------|-----------|---|----------------|-----------|
| | | | 05.51.2025 | | | 12.31.2024 | |
| Nature | Fair value | Fair value through profit or loss | Amortizable cost | Total | Fair value through profit or loss | Amortized cost | Total |
| Assets | | | | | | | |
| Cash and cash equivalents | N/A | - | 14,593 | 14,593 | - | 49,040 | 49,040 |
| Short-term investments | Level 2 | 2,256,691 | 13,329 | 2,270,020 | 1,487,942 | 284,373 | 1,772,315 |
| Trade receivables | N/A | - | 270,437 | 270,437 | - | 342,616 | 342,616 |
| Other receivables | N/A | - | 292,278 | 292,278 | - | 274,614 | 274,614 |
| Loans receivable | N/A | - | 1,171 | 1,171 | - | 953 | 953 |
| Due from other related parties | N/A | - | 21,840 | 21,840 | - | 14,703 | 14,703 |
| Other receivables | N/A | - | 5,858 | 5,858 | - | 8,815 | 8,815 |
| Other investments | Level 3 | 22,514 | | 22,514 | 22,514 | | 22,514 |
| Total | | 2,279,205 | 619,506 | 2,898,711 | 1,510,456 | 975,114 | 2,485,570 |
| Liabilities | | | | | | | |
| Trade payables | N/A | - | 31,147 | 31,147 | - | 15,195 | 15,195 |
| Borrowings and financing | N/A | - | 3,084,552 | 3,084,552 | - | 2,380,039 | 2,380,039 |
| Debentures and charges | N/A | - | 1,040,479 | 1,040,479 | - | 1,056,160 | 1,056,160 |
| Other payables | N/A | - | 155,153 | 155,153 | - | 439,786 | 439,786 |
| Due to related parties | N/A | <u>-</u> | 5,256 | 5,256 | | 6,097 | 6,097 |
| Total | | | 4,316,587 | 4,316,587 | | 3,897,277 | 3,897,277 |

The Company and its investees apply the hierarchy rules to measure the fair values of their financial instruments, for financial instruments measured in the balance sheet, which requires the disclosure of fair value measurements at the following hierarchy level:

- (i) Prices quoted (unadjusted) in markets for identical assets and liabilities (Level 1),
- (ii) In addition to the quoted prices included in Level 1, market inputs for assets or liabilities, either directly (i,e,, as prices) or indirectly (i,e,, derived from prices) (Level 2) are adopted,
- (iii) Assumptions for assets and liabilities that are not based on observable market inputs (unobservable inputs) (Level 3),

13.3 Risk factors

The main source of revenue for the Company and its subsidiaries is the leases from the shopping mall lessees,

According to their nature, financial instruments may involve known or unknown risks, and the potential risk assessment is important, in the best judgment of the Company and its investees, Thus, there may be risks with or without guarantees depending on circumstantial or legal aspects, The main market risk factors that may affect the business of the Company and its investees are as follows:

a. Credit risk

The Company and its investees have internal controls designed for monitoring the level of default of its clients to control the credit risk underlying the diversified customer portfolio, The assumptions considered by the Company to evaluate the acceptance of potential clients are: the collaterals accepted (property, letter of guarantee, insurance, etc.), the suitability of individuals and legal entities involved in the lease (partners and guarantors) and use of SERASA as a reference for consultation, The allowance for impairment losses is analyzed at each balance sheet date by analyzing the historical data of default and expected loss projections,

The maximum exposure to credit risk at the balance sheet date is the recorded amount of each class of financial assets.

The Company derecognizes its financial assets when there is no reasonable expectation of recovery (write-off), Receivables written off by the Company remain under collection to recover the amount of receivables, If any, recoveries are recognized as credit recovery proceeds in profit or loss for the year,

b. Liquidity risk

The cash flow forecast is performed at the Company's operating entities by finance professionals who continuously monitor liquidity to ensure that the Company has sufficient cash to meet its operating needs, This forecast takes into consideration the debt financing plans, compliance with internal balance sheet ratio goals and, if applicable, external regulatory or legal requirements,

c. Capital management

The Company's objectives in managing its capital are to safeguard its ability to continue as a going concern in order to provide returns for its shareholders and benefits for other stakeholders, as well as to maintain an optimal capital structure to reduce this cost, The net financial position is equivalent to total cash and cash equivalents, less short- and long-term borrowings, financing and debentures,

| | Consol | idated |
|---|-------------|-------------|
| | 03.31.2025 | 12.31.2024 |
| Cash, cash equivalents and short-term investments | 2,284,613 | 1,821,355 |
| Borrowings, financing and debentures | (4,125,031) | (3,436,199) |
| Net financial position | (1,840,418) | (1,614,844) |
| Equity | 4,409,459 | 4,310,020 |

d. Price fluctuation risk

Lease agreements, in general, are restated by reference to the annual variation of the IGP-M (General Market Price Index) and IPCA (Extended Consumer Price Index), as set forth in such agreements, Lease levels may vary due to adverse economic conditions and, consequently, the level of revenues may be affected, Management monitors these risks to minimize the impacts on its business,

e. Interest rate risk

The Company's interest rate risk substantially results from short- and long-term borrowings, financing and debentures, described in the prior notes, These financial instruments are subordinated to interest rates pegged to indexes such as TJLP and CDI, as well as the balance of taxes payable, subject to interest based on the Selic rate and TJLP, The risk inherent in these liabilities arises from the possibility of fluctuations in these rates,

Sensitivity analysis of fluctuations in inflation adjustment indexes

Management considers that the most significant risk of fluctuations in interest rates derives from the liabilities pegged to TR and mainly the CDI, The risk is related to fluctuations in those rates,

In the period ended March 31, 2025, Management estimated scenarios for fluctuation in DI and TR rates, obtained at the website of Portal Brasil and Bolsa do Brasil - B3, For the probable scenario, rates prevailing at the end of the reporting period were used, these rates were stressed by 25% and 50%, used as a basis for possible and remote scenarios, respectively,

As at March 31, 2025, Management estimated the future flow of interest payments on its debts pegged to the CDI and TR, based on the interest rates presented above, assuming that all interest payments would be made on the contractually established maturity dates, The impact of the hypothetical fluctuations in interest rates can be measured by the difference of the future flows under the possible and remote scenarios in relation to the probable scenario, where no increase is estimated, It should be noted that such a sensitivity analysis considers payment flows on future dates, Thus, the total amounts under each scenario are not equivalent to the fair value or the present value of these liabilities, The fair value of these liabilities, when considering the Company's credit risk unchanged, would not be affected by interest rate fluctuations, since the rates applied to cash flows discounted to future value would be the same as those applicable to discounting these cash flows to present value, In addition, cash equivalents and short-term investments in floating securities that would increase yield accrued under the possible and remote scenarios are held, thus neutralizing part of the impact of interest rate increases on the flow of debt payments, However, due to the lack of predictability of maturities equivalent to financial liabilities, the impact of the scenarios on these assets was not considered, The balances of cash equivalents and short-term investments are shown in note 3,

The effects of exposure to interest rates, in the sensitivity scenarios estimated by the Company, are shown in the following tables:

Total interest amounts to be paid in the estimated sensitivity scenarios:

| | | | | | Parent | | | | | Consolidated | | |
|---------------------------------|-------|-------------------|-----------------|-----------------|-----------------|-----------------|-----------|-----------------|-----------------|-----------------|-----------------|-----------|
| | | | | | 2024 | | | | | 2024 | | |
| Transaction | Rate | Individual risk | Up to 1 year | 1 to 3 years | 3 to 5 years | Over 5 years | Total | Up to 1 year | 1 to 3 years | 3 to 5 years | Over 5 years | Total |
| Probable scenario | | | | | | | | | | | | |
| Debts indexed to the CDI | 12,65 | CDI maintenance | 152,378 | 299,388 | 679,433 | 458,975 | 1,590,174 | 559,712 | 786,734 | 1,518,346 | 1,884,178 | 4,748,970 |
| Debts indexed to the TR | 0,17 | TR maintenance | | | | | | 25,929 | 40,846 | 25,529 | 6,994 | 99,298 |
| Total indexed to interest rates | | | 152,378 | 299,388 | 679,433 | 458,975 | 1,590,174 | 585,641 | 827,580 | 1,543,875 | 1,891,172 | 4,848,268 |
| Possible scenario > 25% | | | | | | | | | | | | |
| Debts indexed to the CDI | 15,81 | CDI increase | 180,091 | 369,540 | 730,691 | 556,354 | 1,836,676 | 623,754 | 881,763 | 1,576,703 | 1,986,460 | 5,068,680 |
| Debts indexed to the TR | 0,21 | TR increase | | | | | | 25,975 | 41,164 | 26,093 | 7,337 | 100,569 |
| Total indexed to interest rates | | | 180,091 | 369,540 | 730,691 | 556,354 | 1,836,676 | 649,729 | 922,927 | 1,602,796 | 1,993,797 | 5,169,249 |
| Remote scenario > 50% | | | | | | | | | | | | |
| Debts indexed to the CDI | 18,98 | CDI high increase | 207,158 | 438,212 | 780,802 | 651,101 | 2,077,273 | 686,533 | 974,830 | 1,633,719 | 2,085,977 | 5,381,059 |
| Debts indexed to the TR | 0,25 | TR high increase | | | | | | 26,020 | 41,483 | 26,663 | 7,685 | 101,851 |
| Total indexed to interest rates | | | 207,158 | 438,212 | 780,802 | 651,101 | 2,077,273 | 712,553 | 1,016,313 | 1,660,382 | 2,093,662 | 5,482,910 |
| Possible scenario < 25% | | | | | | | | | | | | |
| Debts indexed to the CDI | 9,49 | CDI decrease | 123,983 | 227,674 | 626,965 | 358,809 | 1,337,431 | 494,343 | 689,639 | 1,458,573 | 1,778,968 | 4,421,523 |
| Debts indexed to the TR | 0,12 | TR decrease | | | | | | 25,884 | 40,530 | 24,971 | 6,656 | 98,041 |
| Total indexed to interest rates | | | 123,983 | 227,674 | 626,965 | 358,809 | 1,337,431 | 520,227 | 730,169 | 1,483,544 | 1,785,624 | 4,519,564 |
| Remote scenario < 50% | | | | | | | | | | | | |
| Debts indexed to the CDI | 6,33 | CDI decrease | 94,866 | 154,308 | 573,213 | 255,680 | 1,078,067 | 427,571 | 590,358 | 1,397,301 | 1,670,646 | 4,085,876 |
| Debts indexed to the TR | 0,08 | TR decrease | | | | | | 22,834 | 35,625 | 21,781 | 5,589 | 85,829 |
| Total indexed to interest rates | | | 94,866 | 154,308 | 573,213 | 255,680 | 1,078,067 | 450,405 | 625,983 | 1,419,082 | 1,676,235 | 4,171,705 |

Estimated impacts on the Company's debts

| | | | Parent | | | | 1 | Consolidated | | |
|---|----------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|-----------|-----------|
| | | | 2024 | | | | | 2024 | | |
| | Up to | 1 to 3 | 3 to 5 | Over 5 | | Up to | 1 to 3 | 3 to 5 | Over 5 | |
| Transaction | 1 year | years | years | years | Total | 1 year | years | years | years | Total |
| Possible scenario – Probable scenario | | | | | | | | | | |
| Debts indexed to the CDI | 27,713 | 70,152 | 51,258 | 97,379 | 246,502 | 64,042 | 95,029 | 58,357 | 102,282 | 319,710 |
| Debts indexed to the TR | | | | | | 46 | 318 | 564 | 343 | 1,271 |
| Total impact Remote scenario - Probable scenario | 27,713 | 70,152 | 51,258 | 97,379 | 246,502 | 64,088 | 95,347 | 58,921 | 102,625 | 320,981 |
| Debts indexed to the CDI | 54,780 | 138,824 | 101,369 | 192,126 | 487,099 | 126,821 | 188,096 | 115,373 | 201,799 | 632,089 |
| Debts indexed to the TR | | | | | | 91 | 637 | 1,134 | 691 | 2,553 |
| Total impact | 54,780 | 138,824 | 101,369 | 192,126 | 487,099 | 126,912 | 188,733 | 116,507 | 202,490 | 634,642 |
| | | | | | | | | | | |
| | Up to | 1 to 3 | 3 to 5 | Over 5 | | Up to | 1 to 3 | 3 to 5 | Over 5 | |
| Transaction | 1 year | years | years | years | Total | 1 year | years | years | years | Total |
| Possible scenario – Probable scenario | | | | | | | | | | |
| Debts indexed to the CDI | (28,395) | (71,714) | (52,468) | (100,166) | (252,743) | (65,369) | (97,095) | (59,773) | (105,210) | (327,447) |
| Debts indexed to the TR | | | | | | (45) | (316) | (558) | (338) | (1,257) |
| Total impact | (28,395) | (71,714) | (52,468) | (100,166) | (252,743) | (65,414) | (97,411) | (60,331) | (105,548) | (328,704) |
| • | | | | | | | | | | |
| Remote scenario - Probable scenario Debts indexed to the CDI | (57,512) | (145,080) | (106,220) | (203,295) | (512,107) | (132,141) | (196,376) | (121,045) | (213,532) | (663,094) |
| Debts indexed to the CDI Debts indexed to the TR | (37,312) | (173,000) | (100,220) | (403,493) | (312,107) | (3,095) | (5,221) | (3,748) | (1,405) | (13,469) |
| | (57,512) | (145,080) | (106,220) | (203,295) | (512,107) | (135,236) | (201,597) | (124,793) | (214,937) | (676,563) |
| Total impact | (37,312) | (173,000) | (100,220) | (203,273) | (312,107) | (133,230) | (201,371) | (147,173) | (217,731) | (070,303) |

14 Income tax and social contribution

Income tax and social contribution are calculated based on the prevailing rates, as follows:

Breakdown of income tax and social contribution expenses in the periods

| | Pare | Parent | | idated |
|---|------------|------------|------------|------------|
| | 03.31.2025 | 03.31.2023 | 03.31.2025 | 03.31.2023 |
| Current income tax and social contribution | - | (868) | (25,592) | (21,693) |
| Deferred income tax and social contribution | 5,303 | 8,567 | 3,885 | 9,281 |
| | 5,303 | 7,699 | (21,707) | (12,412) |

Reconciliation of income tax and social contribution expenses in the periods

| | Parent | | Consol | idated |
|--|------------|------------|------------|------------|
| | 03.31.2025 | 03.31.2023 | 03.31.2025 | 03.31.2023 |
| Profit before income tax and social contribution | 102,131 | 73,364 | 129,168 | 93,500 |
| Nominal rate | 34% | 34% | 34% | 34% |
| Income tax and social contribution expenses at nominal rate | (34,725) | (24,944) | (43,917) | (31,790) |
| Tax effects on: | 34,819 | 25,841 | (161) | (2,785) |
| Equity income | | | | |
| Difference in tax base of companies taxed based on deemed income | - | - | 16,245 | 15,403 |
| Write-off of deferred income tax and social contribution | 5,209 | 6,802 | 6,126 | 6,760 |
| Permanent deductions (additions) and other | | | | |
| Income tax and social contribution expenses at effective rate | 5,303 | 7,699 | (21,707) | (12,412) |

The net balance of deferred income tax and social contribution as at March 31, 2025 and December 31, 2024 is as follows:

| | Pare | Parent | | idated |
|--|------------|------------|------------|------------|
| | 03.31.2025 | 12.31.2024 | 03.31.2025 | 12.31.2024 |
| Tax loss carryforwards | 88,299 | 86,178 | 366,314 | 362,942 |
| Other temporary (Rev. points) | 19,639 | 17,674 | 27,241 | 25,343 |
| Deferred taxes - assets | 107,938 | 103,852 | 393,555 | 388,285 |
| Temporary differences (tax depreciation) | (16,599) | (12,489) | (339,798) | (328,857) |
| Straight-lining | - | - | (26,362) | (31,993) |
| Fair value adjustment (i) | (4,688) | (10,015) | (8,913) | (10,212) |
| Deferred tax - liabilities | (21,287) | (22,504) | (375,073) | (371,062) |
| Deferred taxes, net | 86,651 | 81,348 | 18,482 | 17,223 |

Realization schedule of deferred income tax and social contribution as at March 31, 2025:

| | Par | rent | Consolidated | |
|------------|------|---------|--------------|---------|
| Year | % | Amount | % | Amount |
| 2025 | 0% | - | 4% | 15,742 |
| 2026 | 0% | - | 12% | 47,227 |
| 2027 | 5% | 5,397 | 24% | 94,453 |
| 2028 | 11% | 11,873 | 40% | 157,422 |
| 2029 | 23% | 24,826 | 58% | 228,262 |
| 2030 | 36% | 38,858 | 74% | 291,231 |
| 2031 | 53% | 57,207 | 80% | 314,844 |
| 2032 | 76% | 82,033 | 86% | 338,457 |
| After 2032 | 100% | 107,938 | 100% | 393,555 |

15 Equity - Parent

a. Capital

As at March 31. 2025. the Company's paid-in capital amounted to R\$1.819.552 (R\$1.819.552 as at December 31. 2024). represented by 770.992.429 registered common shares and 435.368.756 registered preferred shares (774.849.080 common shares and 443.082.050 preferred shares). all with no par value.

On February 2. 2025. the Board of Directors approved the cancellation of treasury shares with no capital decrease. The Company's paid-in capital is R\$1.759.393 (R\$1.759.393 as at December 31. 2024). due to the recognition of share issuance costs in the amount of R\$60.159 as a reduction of equity.

b. Authorized capital

The Company is authorized to increase its capital up to the limit of 150.000.000 common shares. regardless of any amendment to the bylaws. upon resolution of the Board of Directors. which will establish the share issue conditions. price and payment conditions.

c. Capital reserves

The amount of 1.450.853 refers mainly to the gain on the merger of 100% of the shares of its subsidiary Iguatemi Empresa de Shopping Centers S.A. due to the corporate restructuring process.

Other capital reserves

The Company recognized a reserve for the share-based compensation plan totaling R\$3.949 (R\$15.795 as at December 31. 2024).

Treasury shares

As at March 31. 2025. the Company's treasury shares amounted to R\$11.945 (R\$99.434 in 2024). comprising 673.000 common shares and 1.346.000 preferred shares. to sponsor the share-based compensation plan and for purposes of cancellation or disposal to generate value to its shareholders.

d. Earnings reserves

Legal reserve

The legal reserve is recognized by allocating 5% of profit for the year. limited to 20% of capital. pursuant to the bylaws.

Earnings retention reserve

The earnings retention reserve. which corresponds to the remaining earnings after the allocation to the legal reserve and the proposed payment of dividends. is primarily intended to meet the investment plans comprising the Company's and its subsidiaries' working capital budgets.

e. Dividends

Dividend policy

The mandatory dividend is equivalent to a certain percentage of the Company's net income. adjusted according to the Brazilian Corporate Law. Under the terms of the Articles of Incorporation currently in force. at least 25% of net income accrued in the previous year should be distributed as a mandatory dividend. For the Brazilian Corporate Law purposes. net income is defined as the income for any given year which remains after the deduction of the amounts related to income tax and social contribution. net of any prior-year accumulated losses. and any amounts used to pay officers' and employees' profit sharing.

On February 18. 2025. the Board of Directors approved the proposed dividend distribution in the amount of R\$200.000. which was ratified at the Annual General Meeting held on April 17. 2025. This amount will be paid in four equal and consecutive installments. the first of which was paid on March 6. 2025; the second will be paid on April 30. 2025. the third one on July 30. 2025 and the last one on October 30. 2025.

16 Basic and diluted earnings (loss) per share

| | Parent and Consolidated | | |
|---|-------------------------|------------|--|
| | 03.31.2025 | 03.31.2025 | |
| | | | |
| Basic earnings per share from operations (in R\$) | 0,09 | 0,07 | |
| Diluted earnings per share from operations (in R\$) | 0,09 | 0,07 | |

Profit and the weighted average number of shares used to calculate basic and diluted earnings (loss) per share are as follows:

| | Parent and C | Consolidated |
|--|---------------|---------------|
| | 03.31.2025 | 03.31.2023 |
| Profit (loss) for the year attributable to the owners of the Company | 107,434 | 81,063 |
| Weighted average number of shares for calculating earnings per share | 1,239,052,020 | 1,227,026,018 |

17 Insurance

As at March 31. 2025. the Company and its ventures had the following main insurance policies taken out from third parties:

a. Named peril insurance

The Company contracted an operational risk insurance. which covers the usual risks that may impact its activities. with Tókio Marine Seguradora S.A. (61%). Axa Seguros S.A. (19%) and Sompo Seguros S.A. (20%). This policy establishes a maximum indemnity limit of R\$1.162.473 for property damages and loss of profits. Shopping Pátio Higienópolis also contracted operational risk insurance with Tókio Marine Seguradora S.A. (70%). Axa Seguros S.A (15%) and Sompo Seguros S.A (15%). whose policy establishes a maximum indemnity limit of R\$745.090 for property damages and loss of profits. The insured period is up to April 30. 2025.

b. General civil liability insurance

The Company and Shopping Pátio Higienópolis have general liability insurance covering the usual risks applicable to their activities contracted with Sompo Seguros S.A. (100%). Such policies refer to the amounts for which the Company may become liable in a final and unappealable court decision or in a settlement reached by the insurer with regard to the compensation for involuntary damages. bodily injuries and/or property damages caused to third parties. The insured period is up to April 30. 2025.

The insured amount contracted by the Company will have the maximum indemnity amount of R\$13.500. primarily covering: (a) shopping malls and condominium;

- (b) commercial and/or industrial establishments: for the premises of the holding companies;
- (c) lodging establishments. restaurants. bars. nightclubs and similar establishments;
- (d) civil liability of the employers; (e) civil works of construction and/or renovation of real estate with additional coverage for: error of design. crusade and property damages/bodily injuries to the owner of the work; (f) pain and suffering for all coverages.

The insured amount contracted by Shopping Pátio Higienópolis will have the maximum indemnity amount of R\$30.000. primarily covering: (a) shopping malls and condominium; (b) commercial and/or industrial establishments: for the premises of the holding companies; (c) lodging establishments. restaurants. bars. nightclubs and similar establishments; (d) civil liability of the employers; (e) civil works of construction and/or renovation of real estate with additional coverage for: error of design. crusade and property damages/bodily injuries to the owner of the work; (f) civil liability of garage owner: fire/theft/flooding of vehicles to places that do not have Valet system and fire/theft/collision for places that have Valet system; and (g) pain and suffering for all coverages.

18 Net revenue from rentals and services

Net revenue from rentals and services is represented by:

| | Pare | ent | Consoli | dated |
|--|------------|------------|------------|------------|
| | 03.31.2025 | 03.31.2023 | 03.31.2025 | 03.31.2023 |
| | | | | |
| Rents | 40,623 | 39,103 | 246,957 | 234,003 |
| Parking | 3,355 | 3,071 | 59,439 | 52,711 |
| Service rendering | - | - | 26,018 | 25,905 |
| Retail transactions (i) | - | - | 35,427 | 25,616 |
| Other | <u>-</u> _ | <u> </u> | 18 | 207 |
| Gross revenue from rentals and services | 43,978 | 42,174 | 367,841 | 338,253 |
| Taxes and deductions | (3,742) | (4,203) | (55,723) | (58,251) |
| | | | | |
| Net revenue from rentals and services (ii) | 40,236 | 37,971 | 312,118 | 280,002 |

⁽i). Refers to revenue from the sale of goods involving iretail and e-commerce transactions

19 Cost of services and expenses by nature

The Company elected to present the income statement by function. As required by the IFRS. detailed costs of services rendered and administrative expenses by nature are as follows:

Parent

| | | 03.31.2025 | | | 03.31.2023 | |
|-------------------------------|----------|----------------|----------|----------|----------------|----------|
| | Cost of | Administrative | | Cost of | Administrative | |
| | services | expenses | Total | services | expenses | Total |
| Depreciation and amortization | (2,284) | (1,321) | (3,605) | (3,484) | (779) | (4,263) |
| Personnel | (219) | (4,874) | (5,093) | (180) | (4,885) | (5,065) |
| Outside services | (1,268) | (232) | (1,500) | (808) | (89) | (897) |
| Promotion fund | (200) | - | (200) | (187) | - | (187) |
| Parking | (127) | - | (127) | (83) | - | (83) |
| Other | (650) | (214) | (864) | (732) | (339) | (1,071) |
| | (4,748) | (6,641) | (11,389) | (5,474) | (6,092) | (11,566) |

Consolidated

| | 03.31.2025 Administrative | | | 03.31.2023 Administrative | | |
|-------------------------------|------------------------------|----------|-----------|---------------------------|----------|-----------|
| | | | | | | |
| | Cost of services | expenses | Total | Cost of services | expenses | Total |
| | | | | | | |
| Depreciation and amortization | (13,609) | (11,011) | (24,620) | (35,943) | (9,363) | (45,306) |
| Personnel | (8,054) | (22,249) | (30,303) | (8,471) | (16,572) | (25,043) |
| Share-based compensation | - | (3,949) | (3,949) | - | (3,552) | (3,552) |
| Outside services | (3,686) | (5,116) | (8,802) | (2,693) | (4,503) | (7,196) |
| Promotion fund | (796) | - | (796) | (853) | - | (853) |
| Parking | (11,355) | - | (11,355) | (10,422) | - | (10,422) |
| Retail transactions (i) | (26,517) | - | (26,517) | (20,631) | - | (20,631) |
| Other | (10,426) | (4,941) | (15,367) | (12,984) | (4,092) | (17,076) |
| | (74,443) | (47,266) | (121,709) | (91,997) | (38,082) | (130,079) |

⁽i) Refer to expenses on iretail and e-commerce transactions.

20 Finance income (costs)

| | Parent | | Consolidated | |
|---|------------|------------|--------------|------------|
| | 03.31.2025 | 03.31.2023 | 03.31.2025 | 03.31.2023 |
| Finance income: | | | | |
| Interest receivable | 190 | 41 | 2,918 | 3,060 |
| Inflation adjustment and exchange gains | 207 | 1,709 | 6,028 | 4,435 |
| Income from short-term investments (i) | 8,829 | 9,154 | 49,976 | 47,216 |
| Gain on swap transaction (ii) | 2,950 | - | 2,950 | - |
| Other finance income | 63 | 909 | 771 | 680 |
| | 12,239 | 11,813 | 62,643 | 55,391 |
| Finance costs: | | | | |
| Interest on borrowings and financing | (36,497) | (32,647) | (79,806) | (52,667) |
| Debentures interest | - | - | (35,939) | (43,635) |
| Loss on swap transaction (ii) | - | (8,162) | - | (8,162) |
| Taxes and fees | (552) | (769) | (4,465) | (3,764) |
| Other finance costs | (5,138) | (18) | (17,880) | (3,154) |
| | (42,187) | (41,596) | (138,090) | (111,382) |
| Finance income | (29,948) | (29,783) | (75,447) | (55,991) |

⁽i). Substantially refers to the adjustments made to short-term investments. as stated in note 3. items (i). (iii) and (iv).

21 Other operating income (expenses)

Other operating income refers basically to revenues from the resale of spaces. store transfer fees. fines for termination of contracts with storekeepers and sale of other assets. while other operating expenses refer mainly to the allowance for doubtful debts.

22 Segment reporting

The information presented to the chief decision-maker to allocate resources and evaluate the performance of the Company and its subsidiaries includes the Shopping Center segment. whose statement of income is the lowest level for the purpose of analyzing the Group's performance.

23 Employee benefits

a. Supplementary private pension plan

Currently. the Group maintains a supplementary private pension plan (defined contribution) at Itaú Vida e Previdência S.A. This plan is optional for employees and the Company contributes 100% of the monthly amount contributed by employees. The Company does not have any obligation or right related to any surplus or deficit arising from the plan.

⁽ii). Substantially refers to gains on the return equity swap, as approved by the Board of Directors at the last meeting.

b. Iguatemi Bonus Plan

The Group grants eligible employees a bonus plan linked to the attainment of budget and operational goals. whose amounts are recognized on accrual basis in the Company's profit or loss and payments were annually made in March.

c. Share-based compensation plan

On April 19. 2018. a long-term incentive plan was approved. The main characteristics concerning such plan are the same as those described in note 27 to the individual and consolidated annual financial statements for the year ended December 31. 2024. and remain applicable.

24 Subsequent events

April 14. 2025 the Company signed off a binding memorandum of understanding related to the sale of fractions on Shopping Market Place. Edificio Market Place Towers and Galleria Shopping. The total amount of this transaction was R\$500,000. For more details on this operation, see relevant statements disclosed by the Company on the same date.

On April 15. 2025. the Company closed off the acquisition of ideal fractions of shopping malls Pátio Higienópolis and Pátio Paulista. The total amount of this transaction was R\$2,585,119 and will be settled alongside financial partners. considering that. of this amount. approximately R\$700,000 are responsibility of the Company. For more details on this operation. see market communication disclosed by the Company on the same date.